

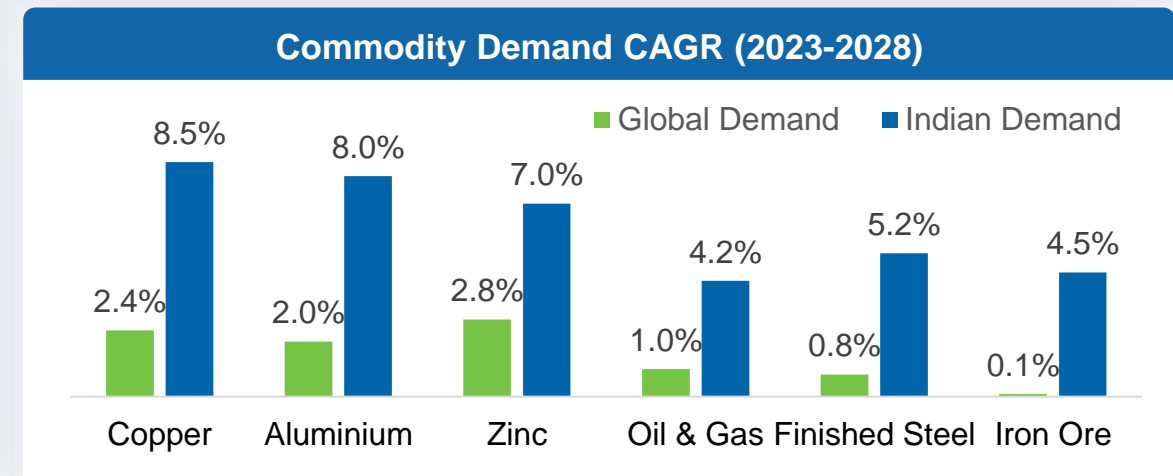
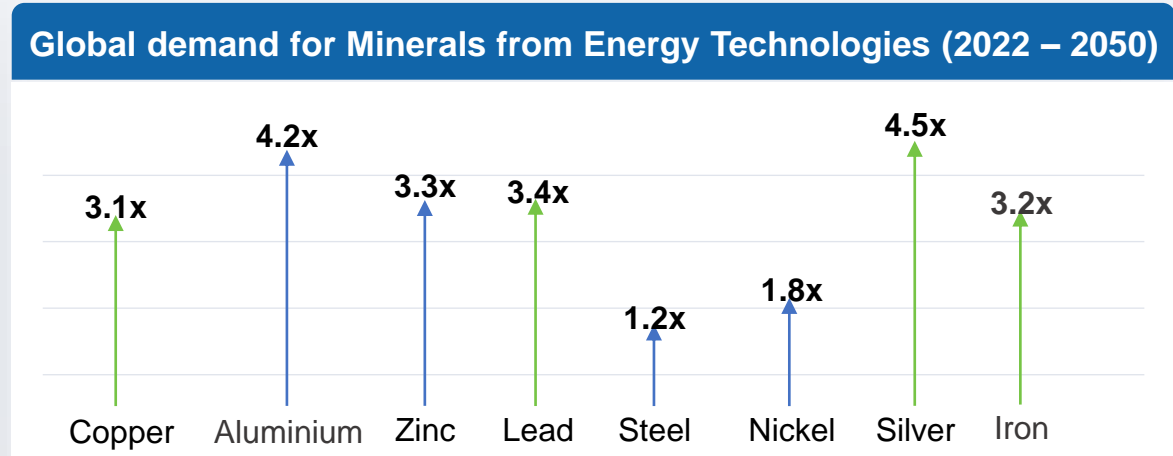
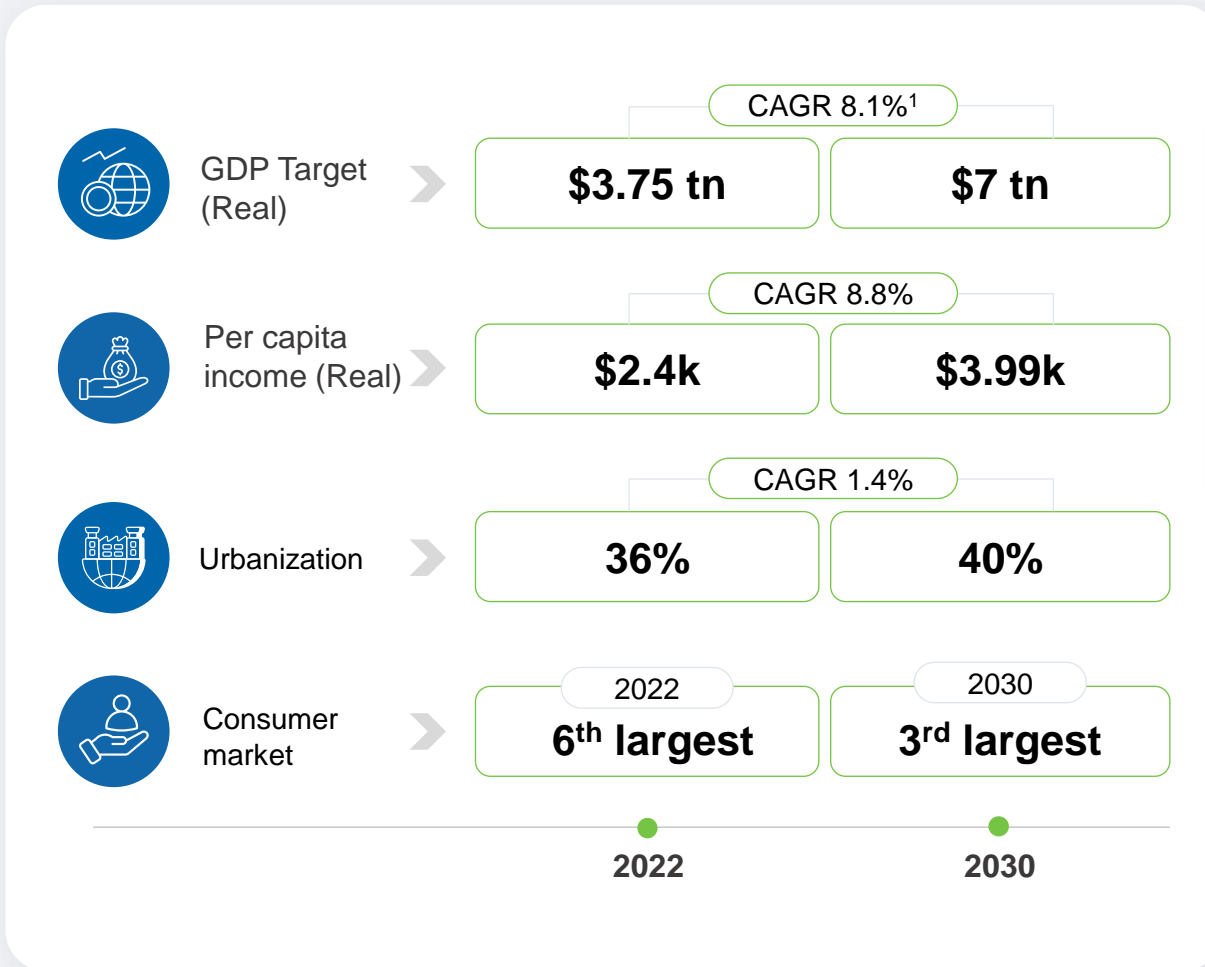


Building on our history and enabling growth

Navin Agarwal


Vice Chairman, Vedanta Limited

Vedanta – a custodian of India’s natural resources, is well-positioned to capitalise on India’s economic growth




Sustainable and Profitable Operations – a commitment to business excellence and superior shareholder returns

FY24e financials

 **Revenue** > **17.5 \$bn**

 **Group EBITDA¹** > **5 \$bn**

 **Free cash flow (Pre-Capex)** > **2.8 \$bn**

Legacy of business excellence

1st quartile in global cost curve across key segments

13 \$bn Dividend over the last decade

16 \$bn Capex over the last decade

25+ Years Mine life

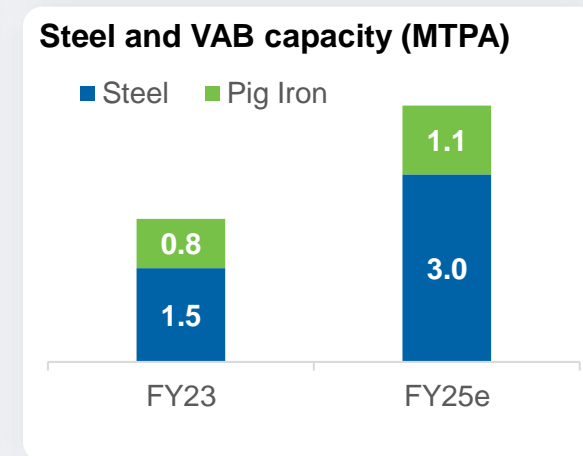
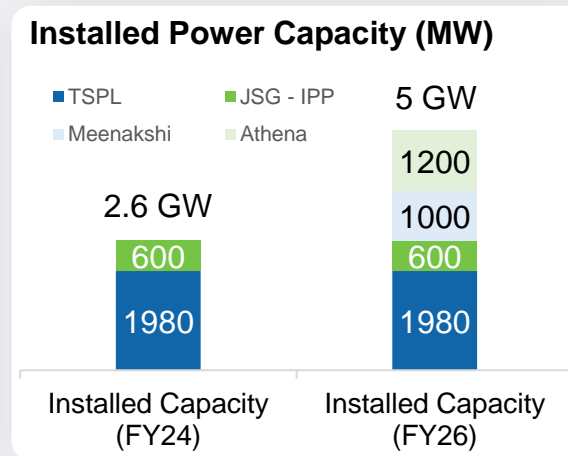
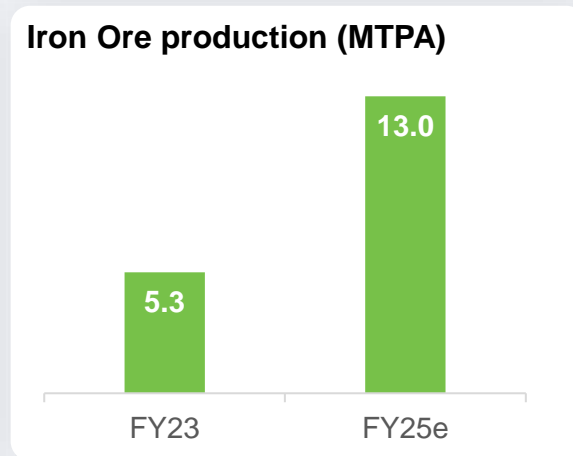
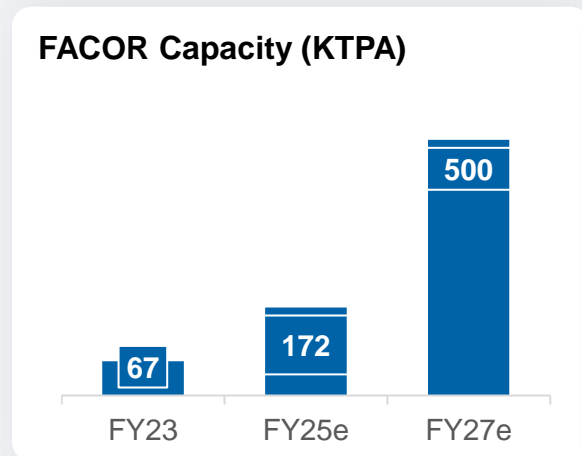
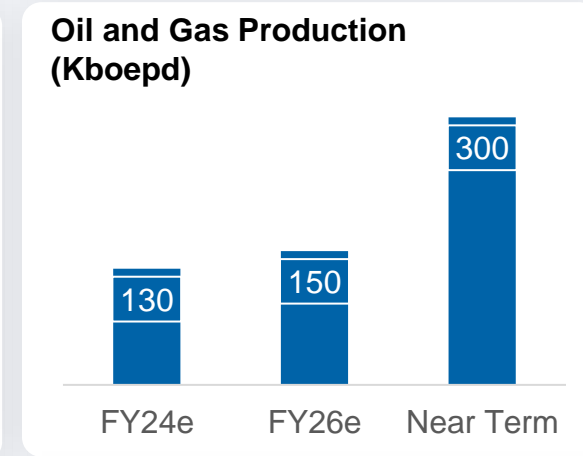
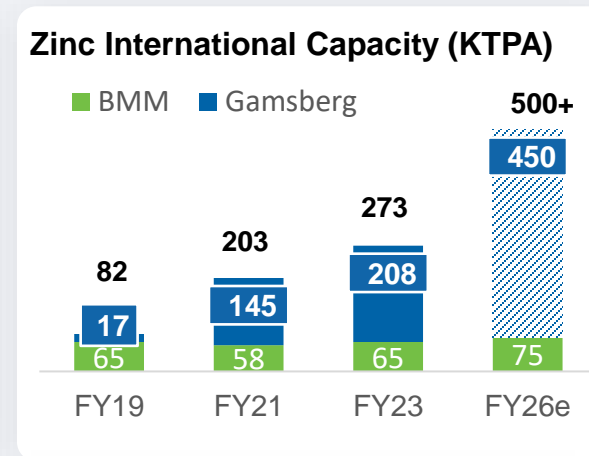
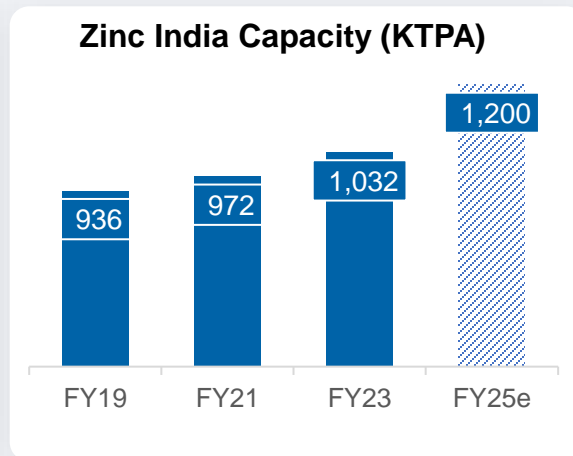
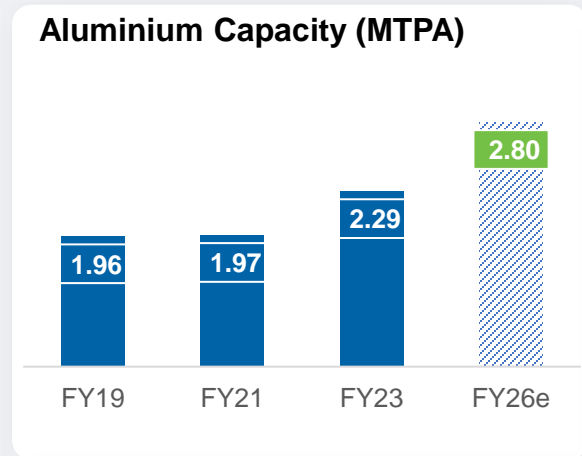
50+ \$bn Exchequer contribution in last decade

Superior shareholding returns

81% 3-year² accumulated dividend yield; Highest among peers

179% 3-year² total share holding return; Highest among peers

Significant volume upside post completions of ongoing growth projects; @ consensus prices, potential to deliver yearly revenue >30 \$bn



Potential to deliver \$7.5+ bn yearly EBITDA

Key projects

<p>Alumina Refinery</p> <p>(2 → 6 MTPA)</p>	<p>Aluminium</p> <p>(2.3 → 3 MTPA)</p>	<p>Captive Coal Mines</p> <p>(3.6 → 35 MTPA)</p>
<p>Aluminium Value Added Products</p> <p>(60% → 83%)</p>	<p>Gamsberg Phase 2</p> <p>(250 → 450 KTPA)</p>	<p>Zinc 1.2 MTPA Silver 800 TPA</p> <p>(1.1 → 1.2 MTPA)</p>
<p>Mining expansion: Goa and WCL</p> <p>(6 → 13MTPA)</p>	<p>IPP expansion: Athena and Meenakshi</p> <p>(2.6 GW → 5 GW)</p>	<p>FACOR Expansion</p> <p>(150 → 500 KTPA)</p>

Investment	»»»	\$6 bn
Payback Period	»»»	< 3 year
Incremental Yearly Revenue Potential	»»»	6 \$bn
Incremental Yearly EBITDA Potential	»»»	2.5 - 3 \$bn

Executive Leadership Team

Our CEOs



Arun Misra

Executive Director

35+ years of experience of leading in various strategic positions



Navin Jaju

CEO- Iron Ore

18+ years of experience across multiple businesses in Vedanta Group



John Slaven

CEO- Aluminium

37+ years of Metals & Mining experience with BHP, Alcoa, BCG, De Beers



Ashish Gupta

CEO- Steel

30+ years of rich experience in TEX Rail, TMILL, TMK India



Steve Moore

Deputy CEO- Oil & Gas

37+ years of experience in Energean, Shell, Maersk, Global Oil & Gas specialist



David Reed

CEO- Semicon

35+ years of rich experience in Texas Instruments, NXP Semiconductors, Global Foundries



Chris Griffith

CEO- Base Metals

30+ years of rich experience in Mining sector across geographies



YJ Chen

CEO- Display

23+years of experience in display industry at HKC Corp, Innolux, Xiamen, GIP



Vibhav Agarwal

CEO- Power

24+ years of experience in Power & Infrastructure sector



Hugo Schumann

CEO - Silver

Diverse experience in mining, energy and metal industries- Jetti Resources, Apollo Group



Pankaj Sharma

CEO- FACOR

25+ years of leadership experience across industries

Our Functional Heads



Ajay Goel

Chief Financial Officer

24+years of rich leadership experience with global companies



Ritu Jhingon

Director - Group Comm & CEO Nandghar

30+ years of experience, Featured in 'Top 100 Global Influencers'



Ajay Agarwal

President - Finance

23+ years of rich experience in Taxation, M&A and strategy



Rohit Agarwal

Director - MAS

18+ years of experience across multiple businesses in Vedanta Group



Madhu Srivastava

CHRO

23+years of experience in Human resource, Sales, Marketing and Operations across industries



D Srikanth

Director - Projects

31+years of rich and diverse experience in various strategic positions



Sanjeev Gemawat

General Counsel

30+ years of experience across industries



Shrikant Saboo

Director - Group Commercial, Marketing & Risk

30+ years of multicultural experience across functions across industries

Key takeaways

01

Superior Performance:

We've delivered industry leading growth, achieving a ~13% CAGR in production and a staggering ~15% CAGR in EBITDA over the past 20 years, solidifying our place as global industry leaders.

02

Sustainable and Efficient Operations:

Our low-cost, long-life assets boast a remarkable 25-year mine life, placing us in the top quartile of the global cost curve across key segments. This translates to sustainable, long-term operational excellence.

03

Strong Commitment to Stakeholders

We are committed to returning value to our stakeholders, having distributed \$13 billion in dividends and contributing \$50 billion to the exchequer over the past decade.

04

Exponential Growth on the Horizon:

We're well-positioned for exponential near-term growth, with projected annual EBITDA exceeding \$7.5 billion, setting the stage for continued financial dominance.