



Vedanta Limited



(Post Demerger of 4 Businesses)

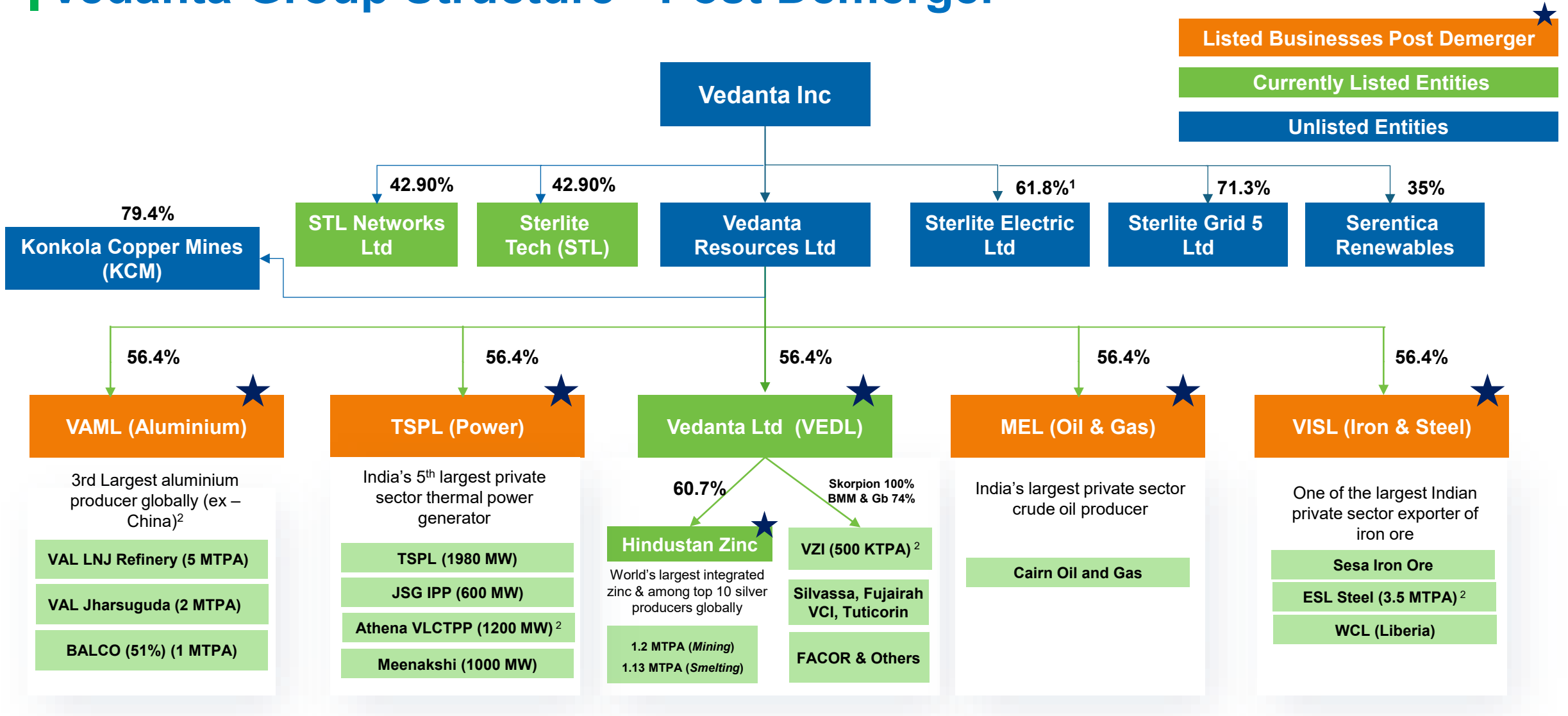
Targeting 5 Bn\$ EBITDA
by 2030



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Vedanta Group Structure - Post Demerger





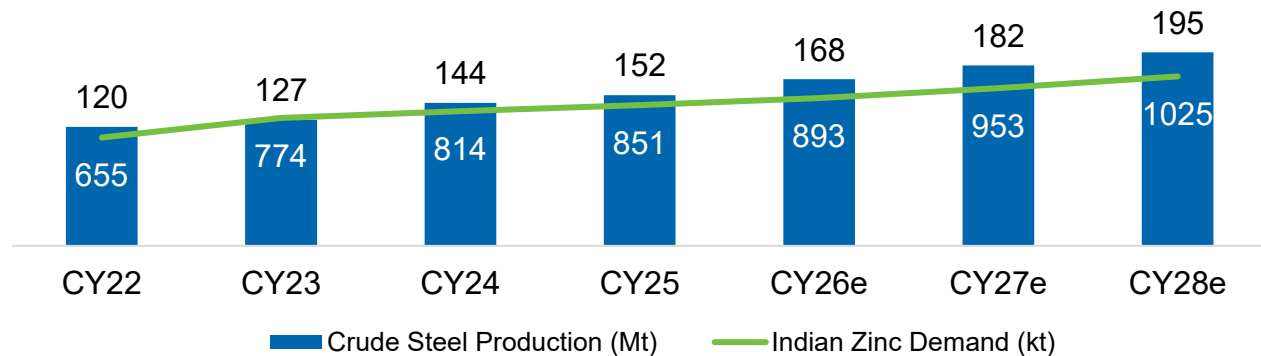
Hindustan Zinc

Aiming to be the World's Largest &
Most Admired Zinc, Lead & Silver
Company



Hindustan Zinc Market Overview - Zinc

Indian Steel Production and Zinc Demand



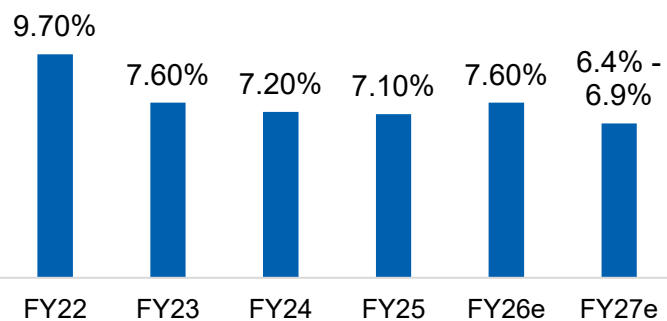
HZL is **World's Largest Integrated Zinc Producer** & **India's only Zinc Producer** with **Market Share of ~74%** as of FY26



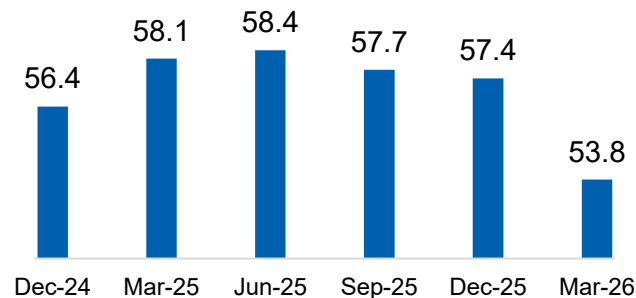
Zinc Demand Outlook

- Strengthening domestic zinc demand on back of consistently growing domestic steel production, which will grow further to 300 Mtpa by 2030
- India's economic outlook remains strong, with the manufacturing PMI consistently reflecting sectoral expansion, supported by upbeat consumer sentiment & robust demand
- Global energy transition accelerates zinc demand structurally

India's GDP Growth



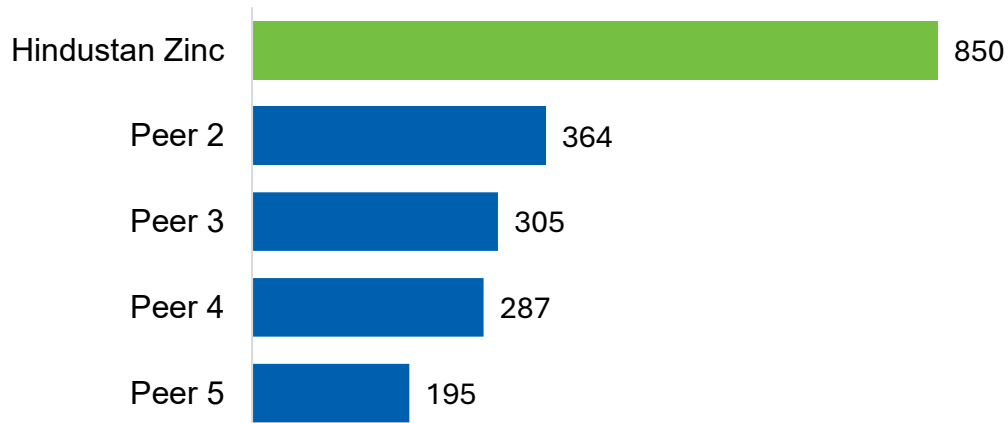
India's Manufacturing PMI



Source: Source: CMIE for steel data (on a financial year basis), IMF, RBI, World Bank for GDP growth. Woodmac for Zinc demand figures

Competitive Landscape - Zinc

World's Largest Integrated Zinc Producer¹



World's 2nd Largest Zinc & Lead Metal Reserves & Resources with 25+ years of mine life



Ranked 1st in Metals & Mining sector in S&P Global CSA 2025 for the 3rd consecutive year



Asia's first low carbon 'green' zinc producer

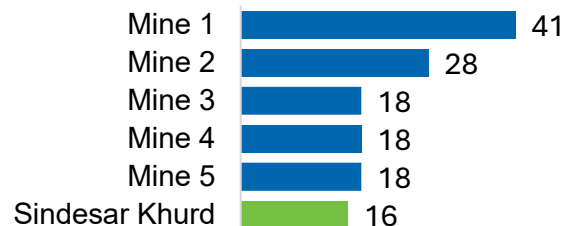


First Indian Company to join the prestigious International Council of Mining & Metals (ICMM)

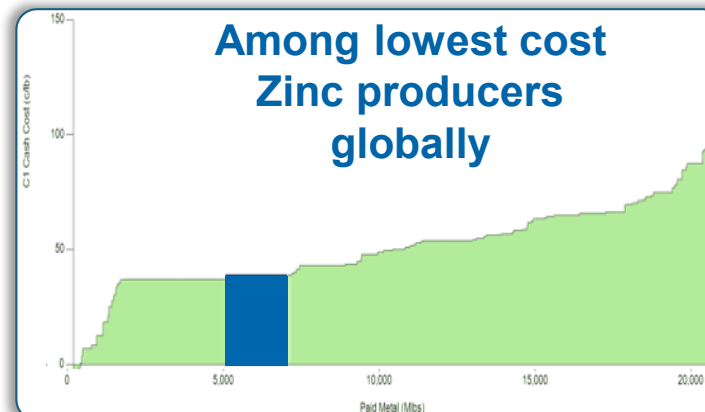
World's Largest Zinc Mining Operations at Rampura Agucha (kt Zn 2025)



Among Top 10 Silver Producing Mines (Moz)



Among lowest cost Zinc producers globally



Market Overview & Competitive Landscape - Silver



Growth

Silver production grew over 20x in the last 2 decades

HZL is uniquely positioned to capture the price upcycle



Precious Metal Contribution

Silver contributing significantly to **profitability** and growing stronger

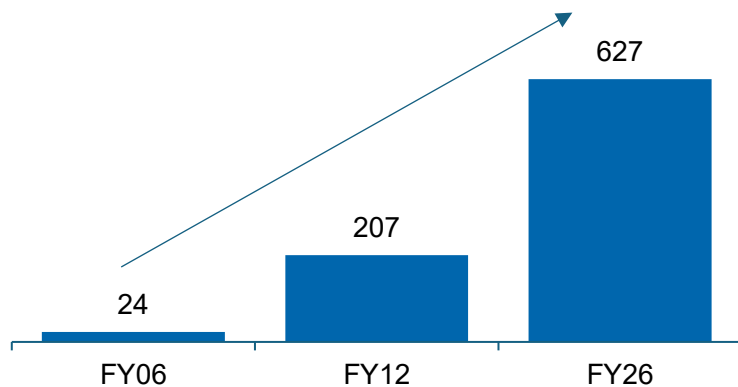


Silver Wave

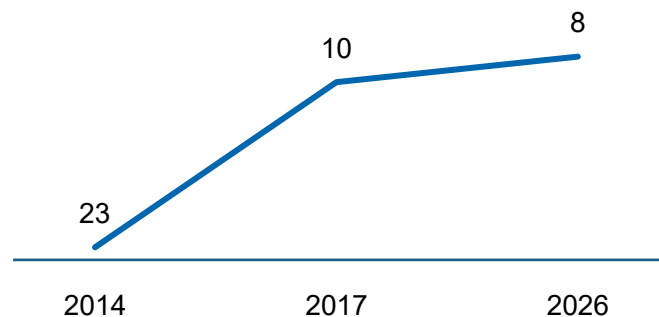
Significant value unlock potential exists, as the current rally's impact is yet to be fully reflected

HZL's Silver Production (MT)¹

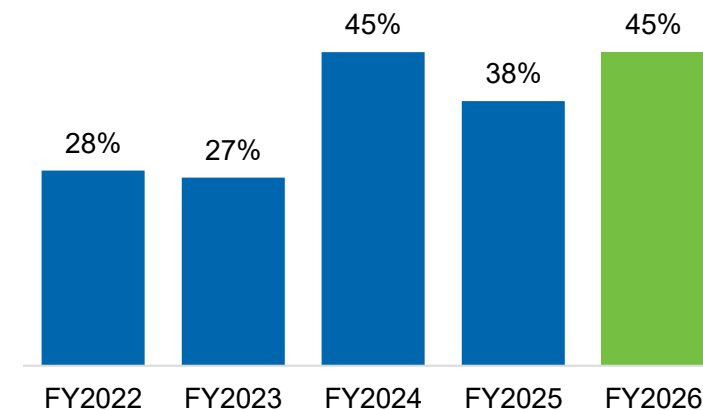
Over 20x growth in last 2 decades



World Silver Survey, Largest Producer – HZL's Ranking²

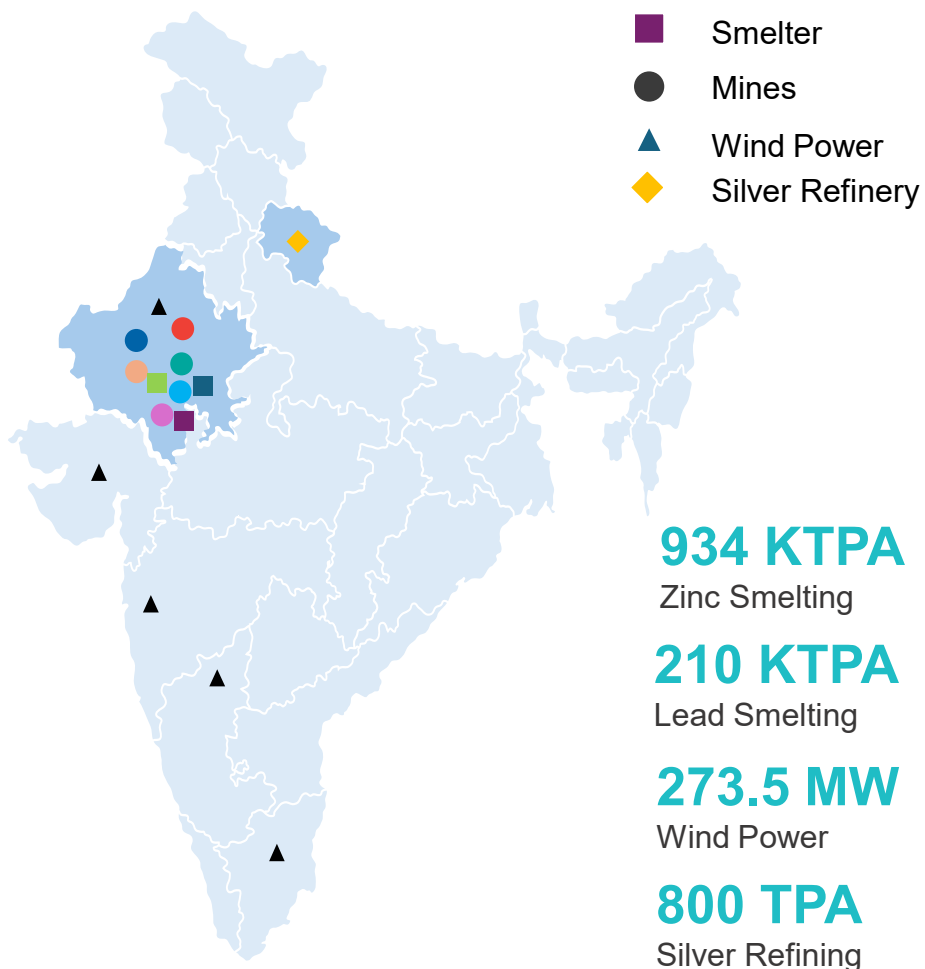


Precious Metal Continues to Contribute Significantly to Profitability³



HZL is among Top 10 Silver Producers in the World

Integrated Facilities With 25+ Years Of Mine Life



Mines	Location	Reserves (Mnt)	Resources (Mnt)	Reserve Grade (%)	FY26 Ore Production (MTPA)
Rampura Agucha Mine <i>(World's largest Underground Zinc Mine)</i>		45.1	17.7	Zn: 9.6% Pb: 1.5%	5.08
Sindesar Khurd		35.2	54.7	Zn: 3.1% Pb: 1.8%	5.43
Rajpura Dariba		65.9	29.9	Zn: 5.0% Pb: 1.7%	1.03
Zawar Mine		62.7	103.7	Zn: 2.5% Pb: 1.2%	4.37
Bamnia Kalan		8.4	33.7	Zn: 2.8% Pb: 0.9%	-
Kayad Mine		1.8	9.8	Zn: 5.1% Pb: 0.7%	0.72

Smelters	Location	Total Smelting Capacity (KTPA)	Pyro- Metallurgical Zinc Lead Capacity (KTPA)	Hydro- Metallurgical Zinc Capacity (KTPA)
Chanderiya		684.5	105 (Zn) 90 (Pb)	489.5
Dariba		370	120 (Pb)	250
Debari		88	-	89.5

- Around 74% Domestic Primary Zinc Market Share
- Among the lowest cost zinc producers globally

Projects Supporting 2 MTPA¹ Target & Operational Efficiencies

S.No.	Project/ Initiative name	Update	Timeline
1	250 kt Debari Smelter Expansion	<ul style="list-style-type: none"> Site mobilization and detailed engineering in progress Mining partner deployment at site is underway 	Q2FY29
2	Tailings Reprocessing Plant at RA	<ul style="list-style-type: none"> Detailed engineering completed Major orders have been placed Activities started at site 	Q4FY28

2x growth vision to be further accelerated through zinc and lead smelter expansions at the existing locations, currently at conceptualisation stage*

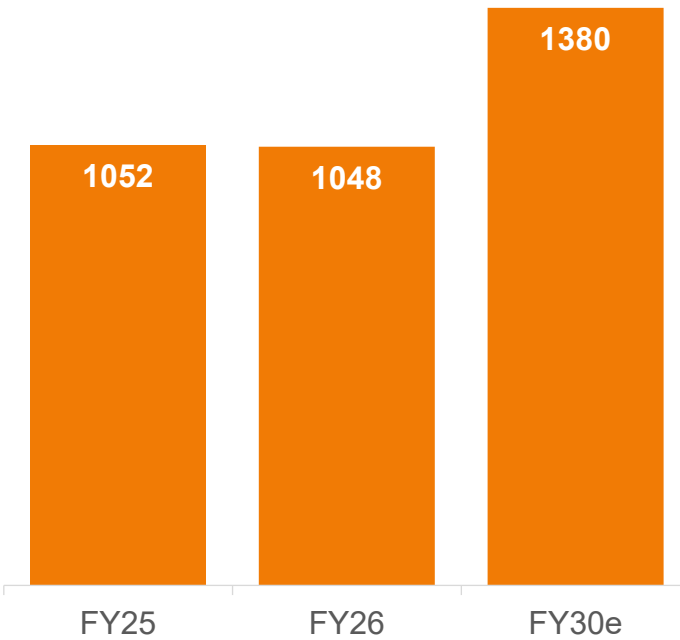
Partnerships To Drive Operational Efficiencies

S. No.	Institution	Status	Scope
1	CSIR NML-Jamshedpur	MoU signed	<ul style="list-style-type: none"> Silver recovery improvement Flotation optimization Alloy development
2	JNCASR-Bangalore	MoU signed	<ul style="list-style-type: none"> Advanced research and development in Zinc-ion batteries
3	IIT-Madras	MoU signed	<ul style="list-style-type: none"> Advanced research and development in Zinc-air batteries
4	Virginia Tech, USA	MoU signed	<ul style="list-style-type: none"> Advanced research for silver recovery improvement
5	JKMRC, University of Queensland, Australia	MoU to be signed	<ul style="list-style-type: none"> Concentrate quality improvement Critical minerals recovery

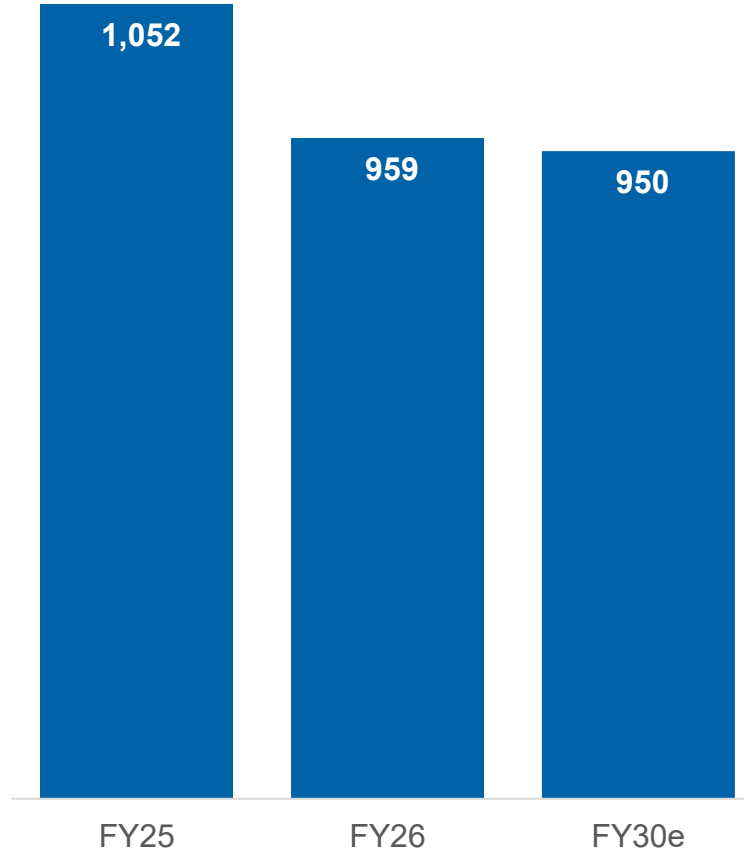
* Subject to board approval

Hindustan Zinc Steady Earnings Growth

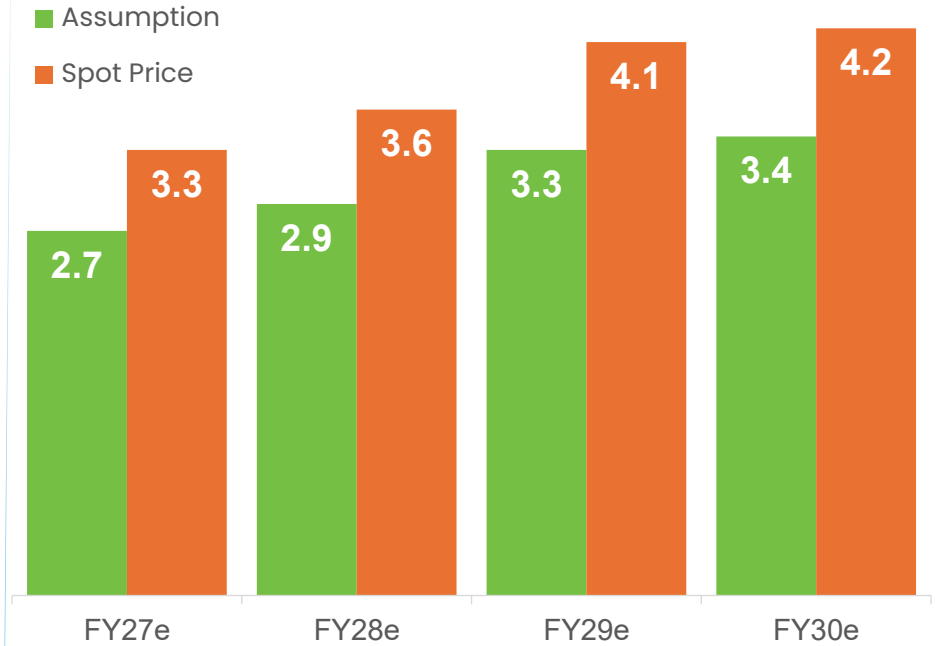
Refined Metal Volume (kt)



Cost of Production (\$/t)



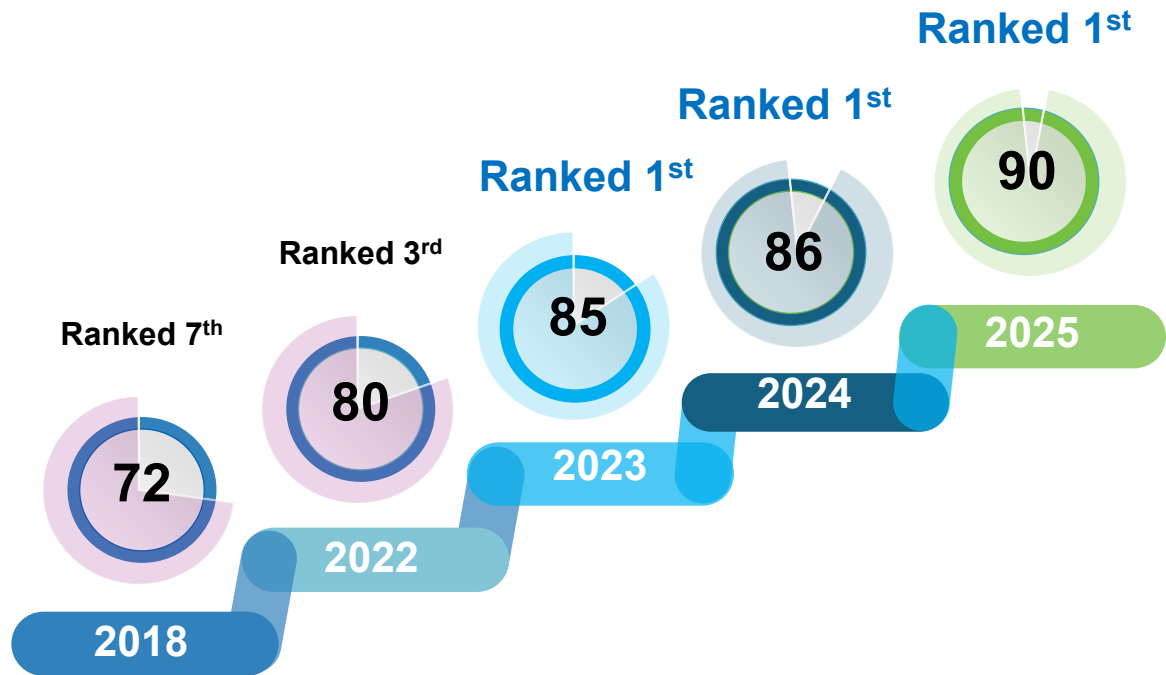
EBITDA (\$Bn)



	Assumption	Spot Price
Zn LME	2900-2950 \$/T	3200 \$/T
Silver LBMA	60 \$/oz	80 \$/oz

Hindustan Zinc ranks 1st among 235 Companies in ESG

Ranked 1st in S&P Global Corporate Sustainability Assessment (CSA) 2025 for the 3rd consecutive year on November 5, 2025, in the Metals & Mining sector, reflecting exceptional ESG performance, transparent governance, and responsible growth practices



3rd Consecutive Year

Of ranking 1st in metals & mining sector, outperforming our own benchmarks and other global peers



Highest CSA Score in Last 5 Years

By any metals & mining company globally (Hindustan Zinc scored 90/100)

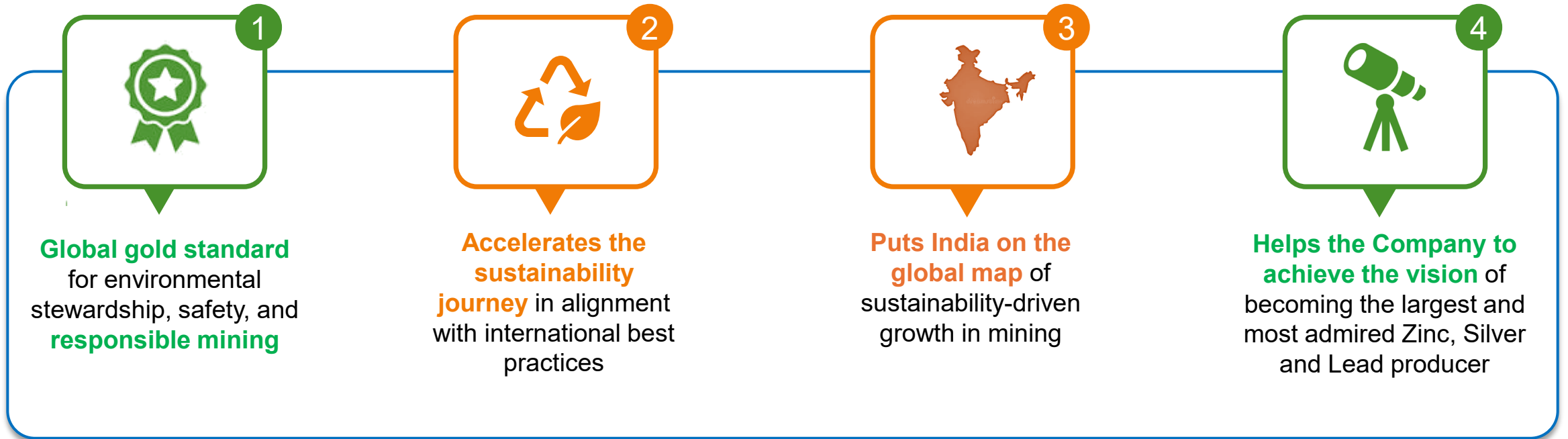


Achieved Highest Scores

In key parameters such as climate strategy, community relations, waste & pollutants

Hindustan Zinc is now an ICMM member

First Indian Company to join **International Council on Mining and Metals (ICMM)**, a global industry body that brings together leading mining & metals companies and associations to improve sustainable development performance in the sector



Hindustan Zinc is now part of the exclusive global league of 26 companies recognized for excellence in **responsible mining**

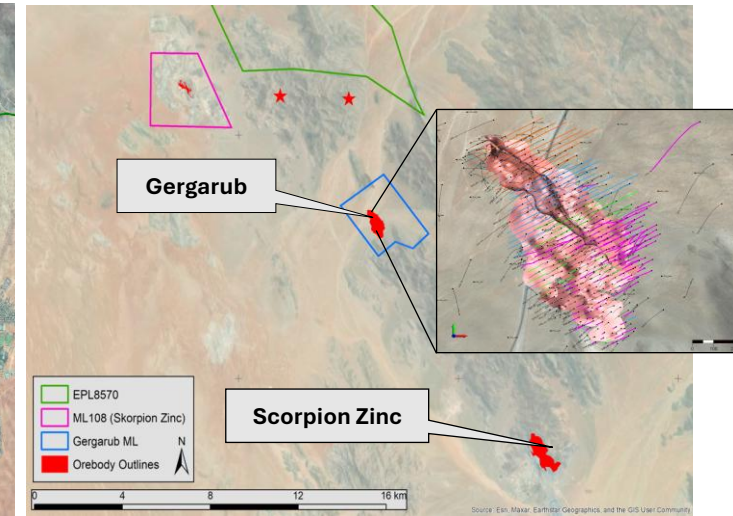
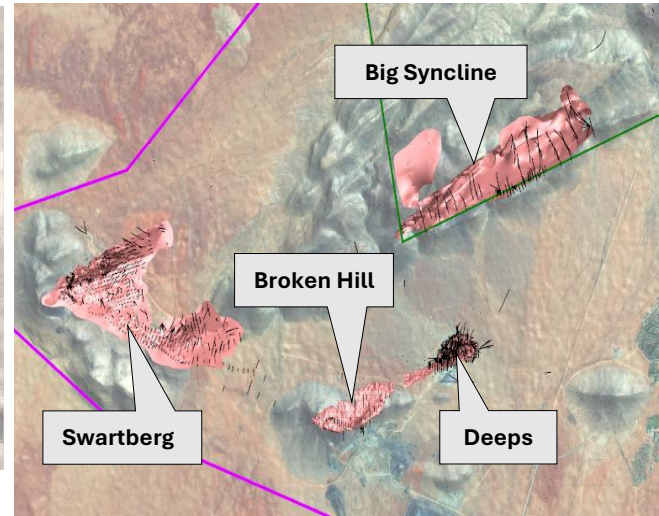
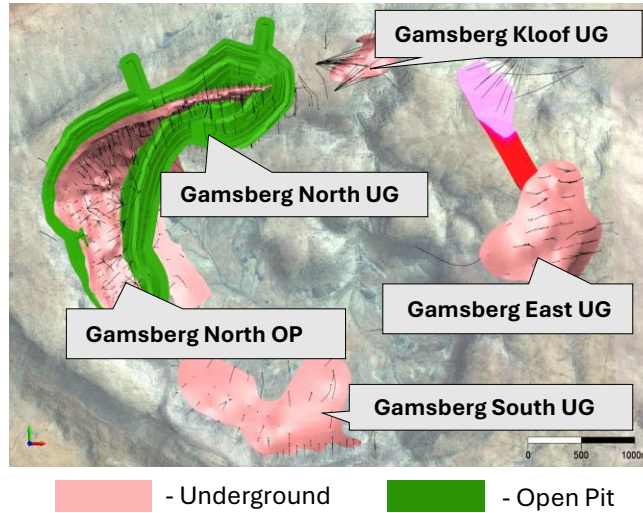


Vedanta Zinc International

Targeting 1 MTPA MIC Production
and Cost in the Top Quartile



One of the World's Largest Zinc Deposits: 25+ Years of Mine Life



Reserves & Resources	Gamsberg, South Africa	Black Mountain Mine, South Africa	Skorpion+ Gergarub, Namibia
R&R (MMT)	267.3	376	18.9
Grade (% Zn _{eq} ¹)	7.4	3.7	11.62
Potential MIC Production (KTPA)	1,000 ²	200 ³	40 ⁴
Distance from Key Ports (Saldanha, Luderitz)	600-700 km	600-700 km	300 km
Mode of Connectivity with Ports	Road & Rail	Road & Rail	Road & Rail

Progressing towards 1 MTPA Zinc MIC

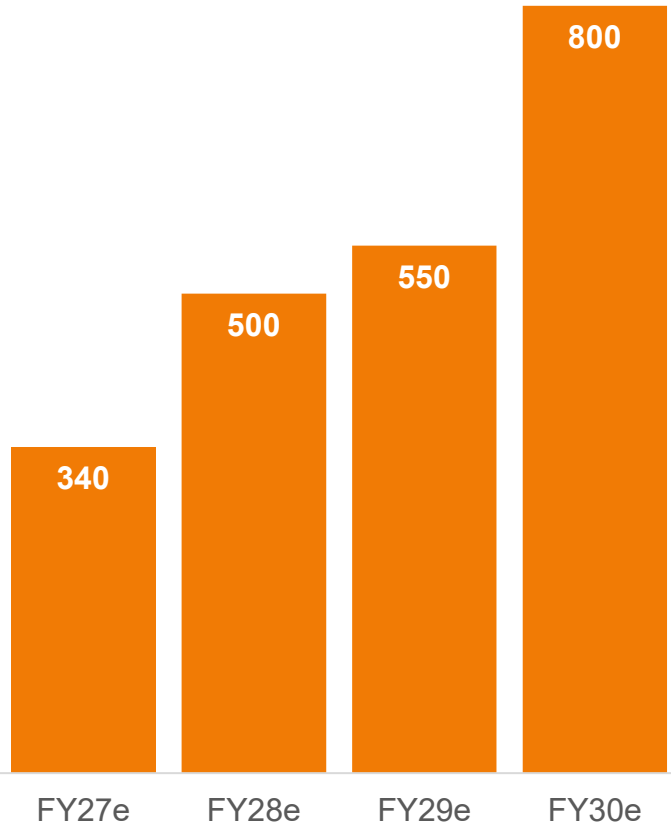
	Mine	Concentrator Plant	Smelter
FY27	Awarding of mine development contracts covering: 1) Swartberg Open Pit mine 2) Gamsberg Underground Kloof & North mines 3) Gergarub MDO Underground mine	Awarding of EPC/major contracts for concentrator plants comprising: 1) Gamsberg Phase 3 – 500 KTPA 2) Gergarub – 100 KTPA Both concentrator projects targeted for commissioning by 2030	Awarding contracts for 500 KTPA smelter at Gamsberg
FY28 & FY29	Award contract for Gamsberg Underground East mine & South mine		

Opportunity	Timeline for mining commencement/ Annual Potential	Grade (%) and R&R (MnT)	LoM Extension/ Feasibility Status
Swartberg Open Pit	H1 2026, 0.5 MTPA	Zn-Eq 4.44% Reserve 27.3 MT Resources 1.9 MT	LoM 12 Yrs, Based on Feasibility parameters
Swartberg UG	H2 2028, 1.2 MTPA	Zn-Eq 6.35% Reserve 31.2 MT Resources 93.5 MT	LoM 39 Yrs, Based on Feasibility parameters
Gergarub UG	H2 2027, 1 MTPA	Zn-Eq 14.46% Reserve NA Resources 15 .0 MT	FS under progress, LoM 18 Yrs
Gamsberg UG Kloof & North	H2 2027, 3 MTPA	Zn-Eq 7.44% Reserve 36.5 MT Resources 53.7 MT	Based on Feasibility report, LoM 29 Yrs
Gamsberg East & South	H1 2028 (East) 3.5 MTPA H1 2029 (South), 3.5 MTPA	Zn-Eq 8.82% (East) 7.38%(South) Resources 85.3 MT (East), 29.9 MT (South)	Exploration under progress.

Enhancing power reliability and price stability through 40 MW RE Wheeling Project for Gb Ph 1 and 2.

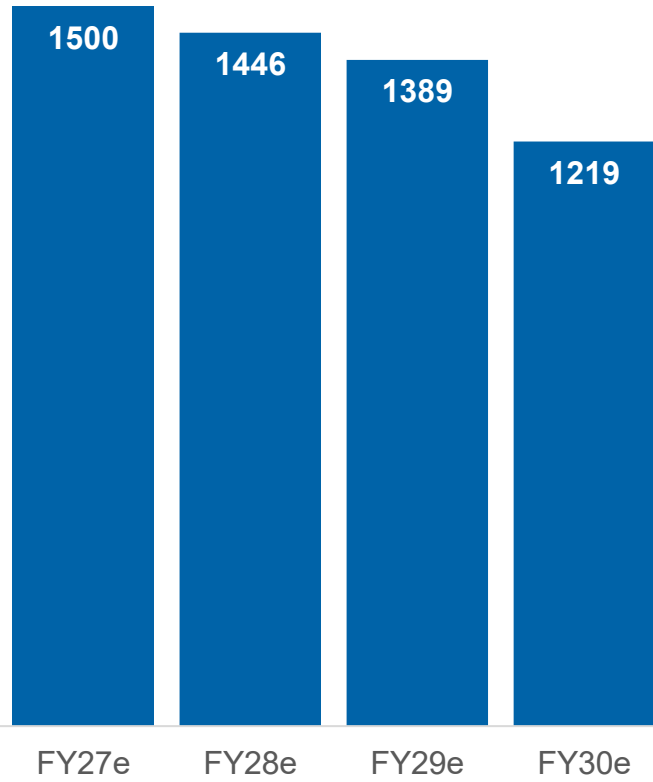
Scaling Operations to Monetize the Largest Zinc Deposits

Volume (KTPA)

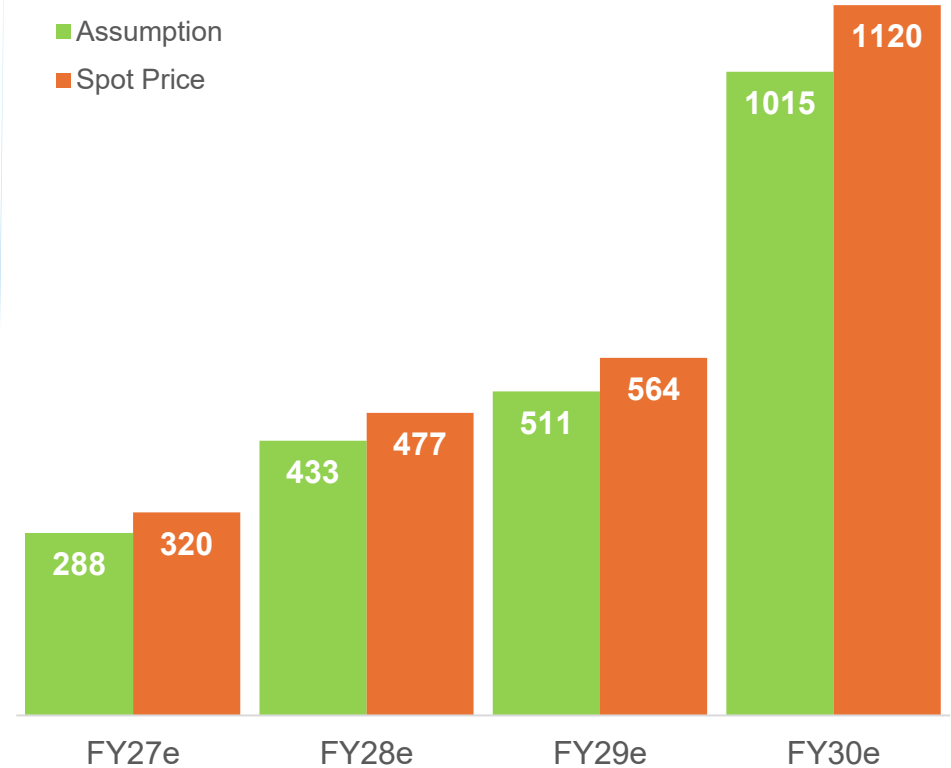


- Capacity will reach 525 KTPA in FY27 from 325 KTPA in FY26

Cost of Production (\$/t)



EBITDA (\$ Mn)



	Assumption	Spot Price
Zn LME	2900-2950 \$/T	3200 \$/T



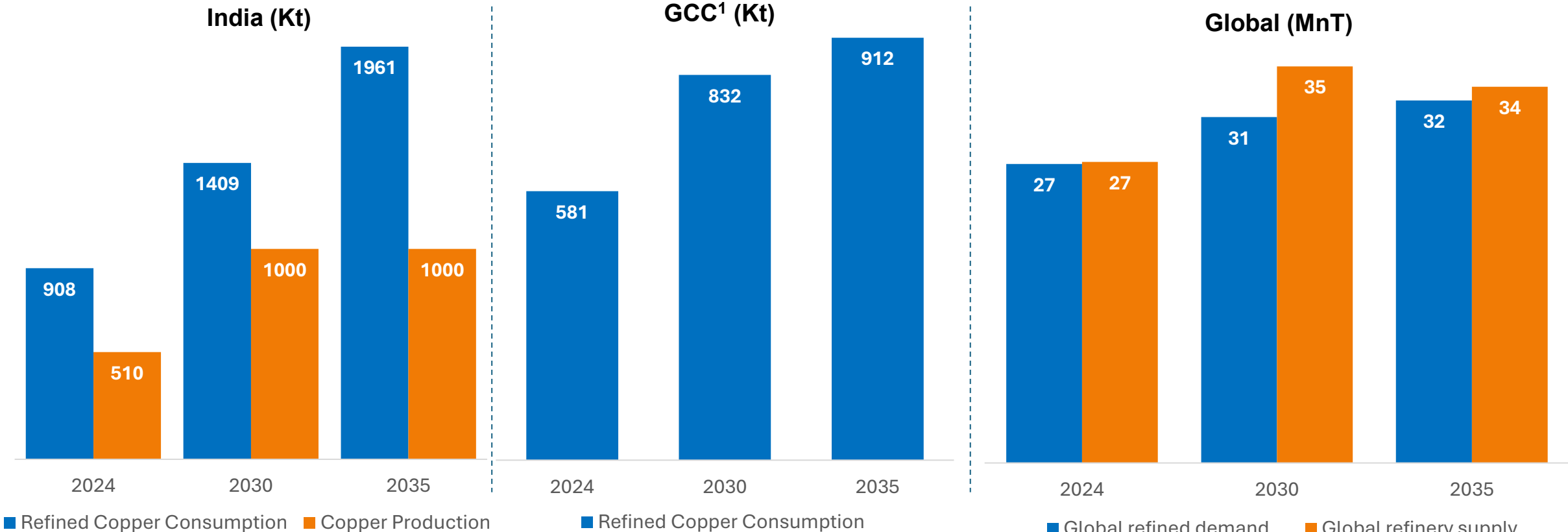
Copper Business

Targeting 1 MTPA Custom Copper
Production Capacity



Copper Business Market Overview

Copper Demand vs Supply



Supply Deficit to increase to ~900 KT by 2035

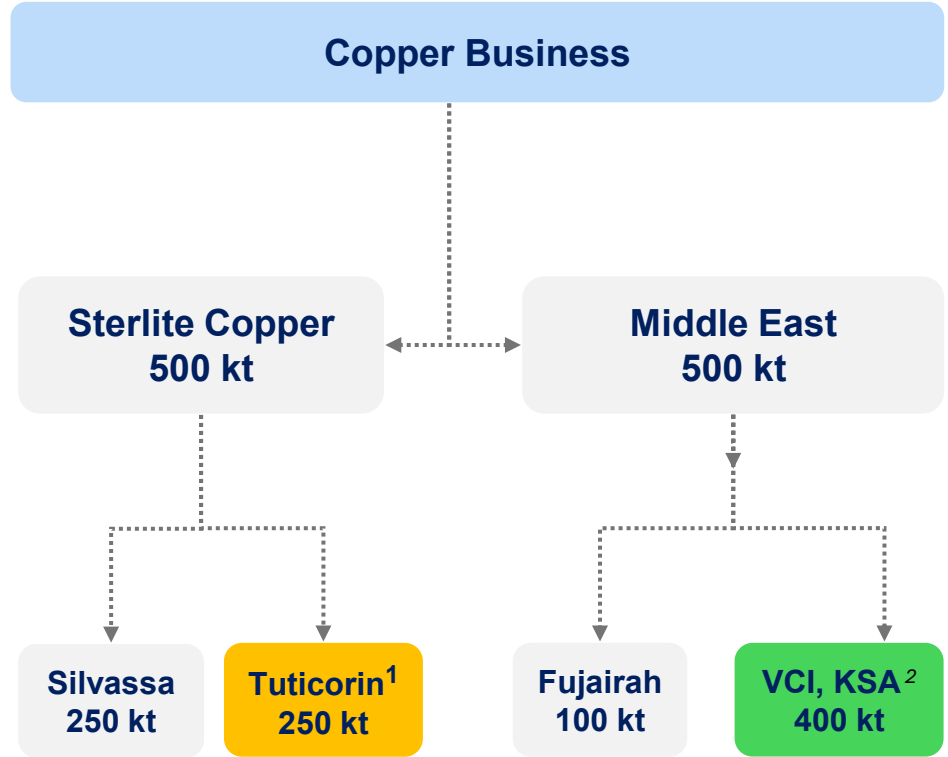
Demand in GCC to increase by ~60% between 2024 & 2035


Supply-demand gap to increase in coming years

Diversified Asset Base in Demand Key Markets



 COPPER  GOLD



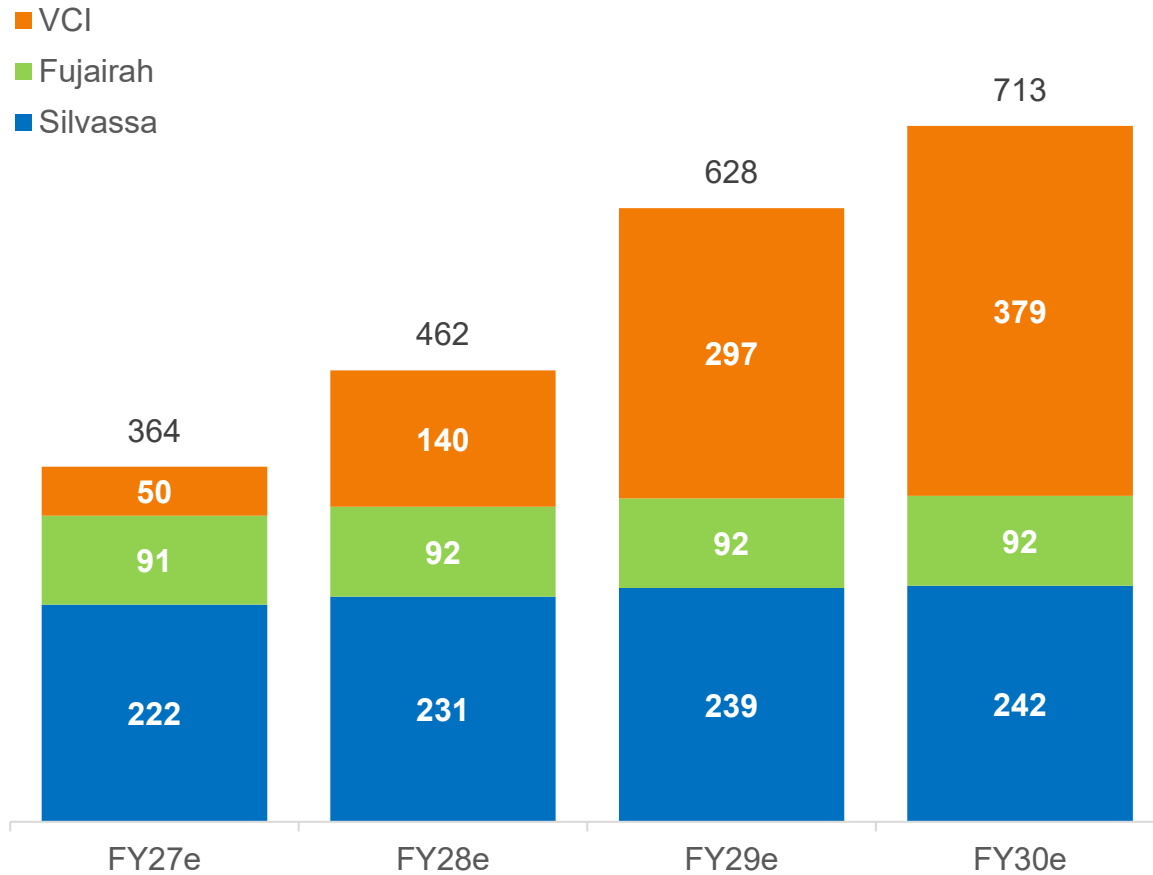
 - Denotes expansion Projects

Projects Supporting 1 MTPA Target

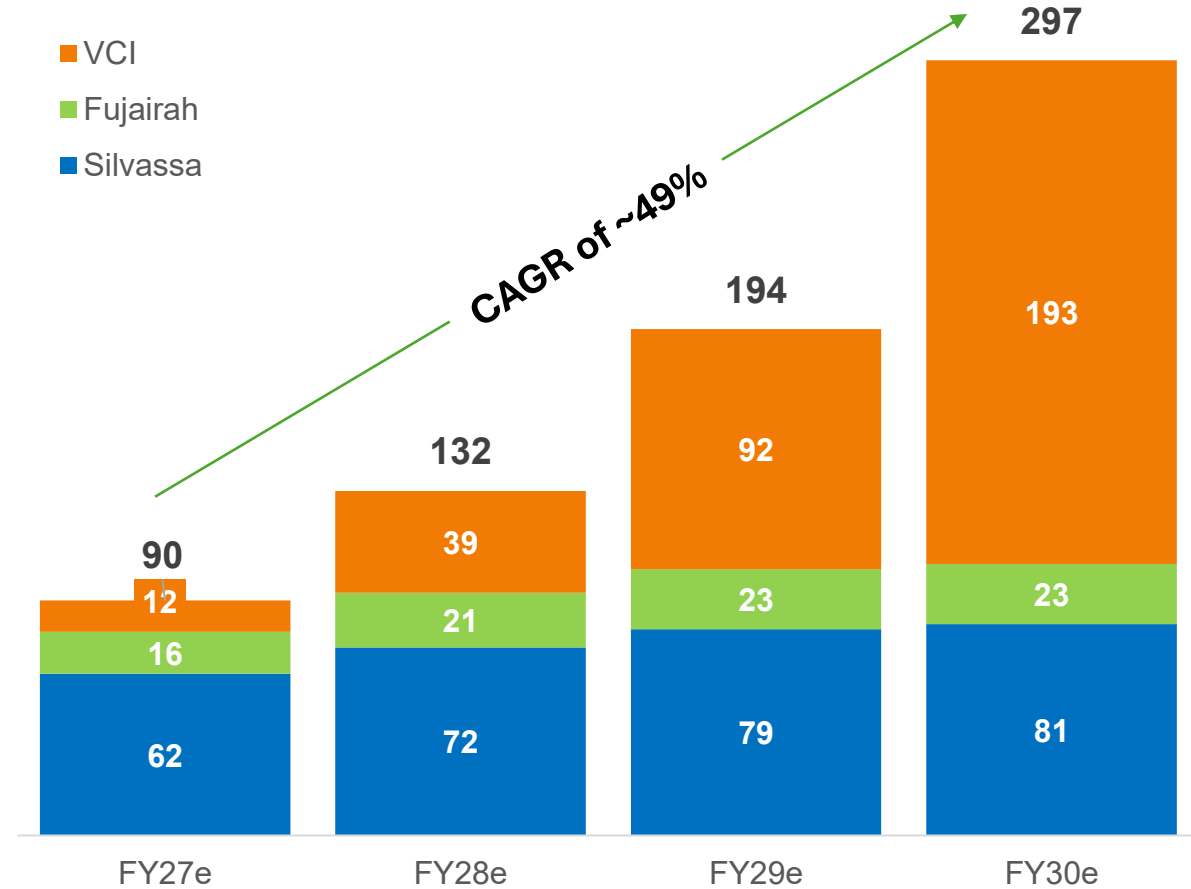
S.No.	Project/ Initiative name/ BU	Update	Timeline
1	KSA Rod Mill Establish Copper Rod Mill at Ras Al Khair, Saudi Arabia with a capacity of 155KTPA	The project is on track, with production targeted in September'26. Payback period of ~1 Year.	Q3FY27
2	KSA Mine Exploration license secured from government of Saudi Arabia. End to end contract for exploration likely in Q1'FY27.	Scope finalized and business partner finalization for mine exploration activity is underway	Q1FY27
3	KSA Smelter MoU signed with the Ministry to set up a 400 KTPA greenfield copper smelter & refinery and a 300 KTPA copper rod project	Final approval from the Saudi Govt. is awaited. Rod Mill operations expected to start in Q1 FY29; Smelter to be commissioned by Q4, FY29	Q1F29 to Q4FY29
4	Silvassa Tank House Expansion Cathode production enhancement from 203 KTPA to 229 KTPA by De-Bottlenecking Refinery tank house through High Current Density operation & Conversion of old purification section into electro refining section	Phase I - Capacity enhanced to 222 KTPA Phase II - Purification conversion: Detailed Engineering & Execution in-progress	Nov'26

Copper Business Steady Growth

Volume (KTPA)



EBITDA (\$ Mn)





FACOR

Aiming to be India's largest
Ferrochrome Player

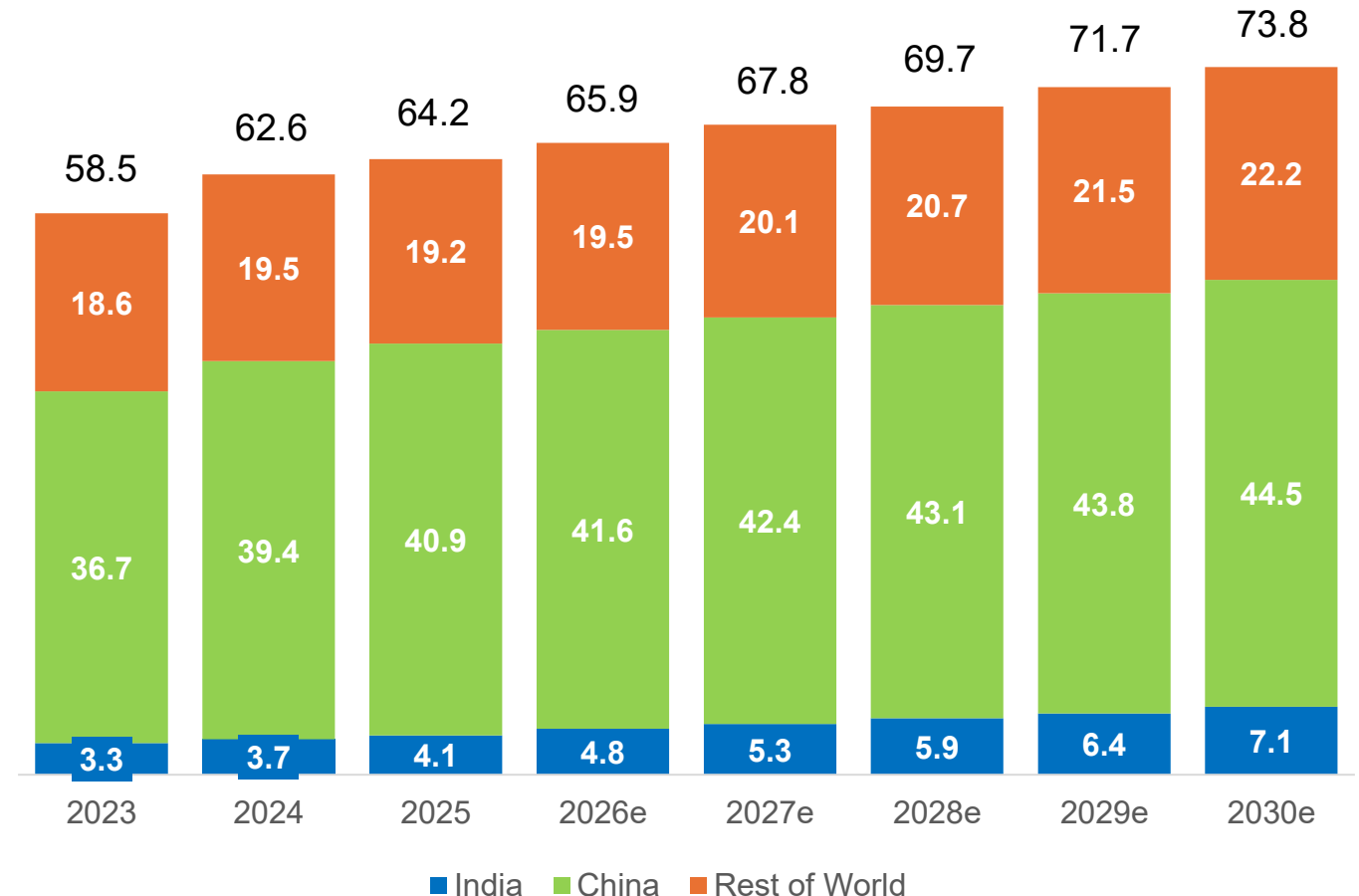


FACOR Market Outlook

Growth of Ferrochrome

- With 85-90% of FeCr consumption in Stainless Steel, its demand is estimated to grow at a CAGR of 5-6.5%¹ between 2026-30.
- Global stainless-steel market to grow at ~2.9%² CAGR, and India at ~10.3% between 2026 and 2030.
- Currently ~50% of India's FeCr is exported to Global Markets.
- Large-scale automobile, railways & infrastructure related investments are fuelling stainless steel demand domestically.
- Prices strongly tied to Chinese Index.

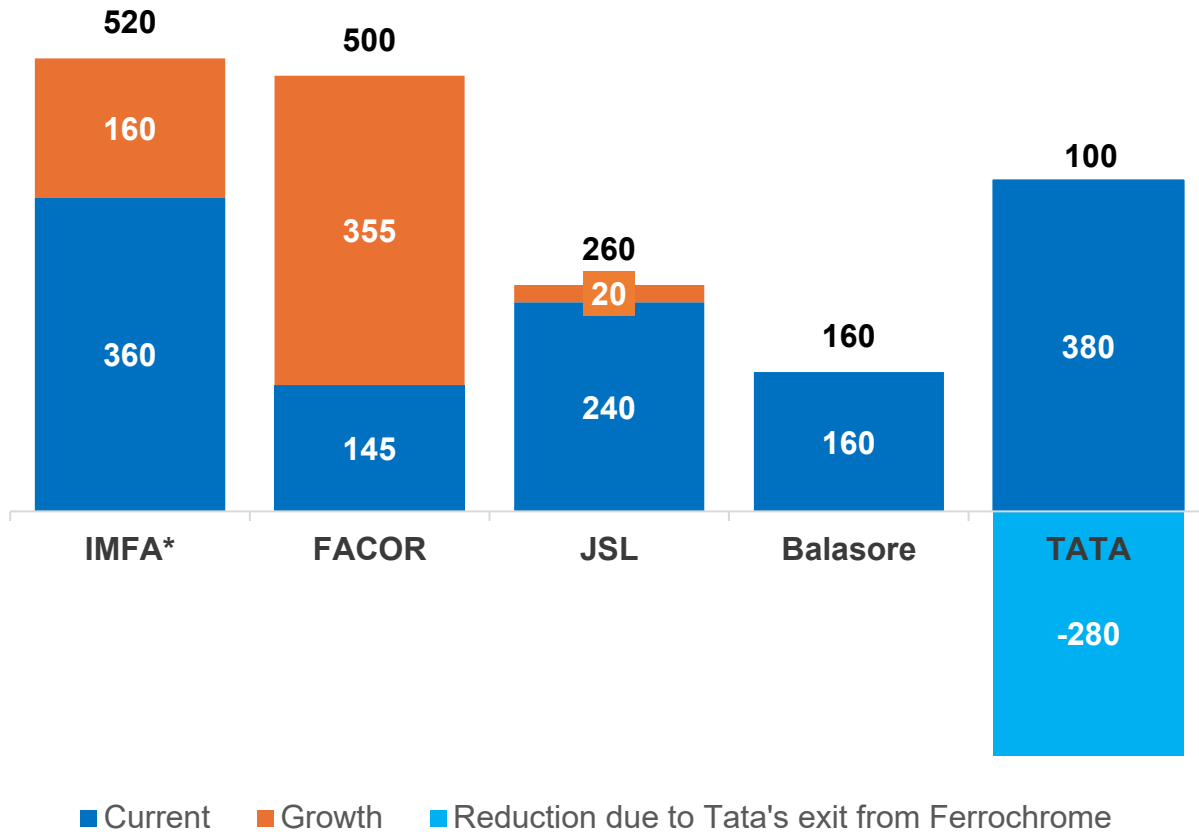
Annual Stainless-Steel Production Outlook (MnT)



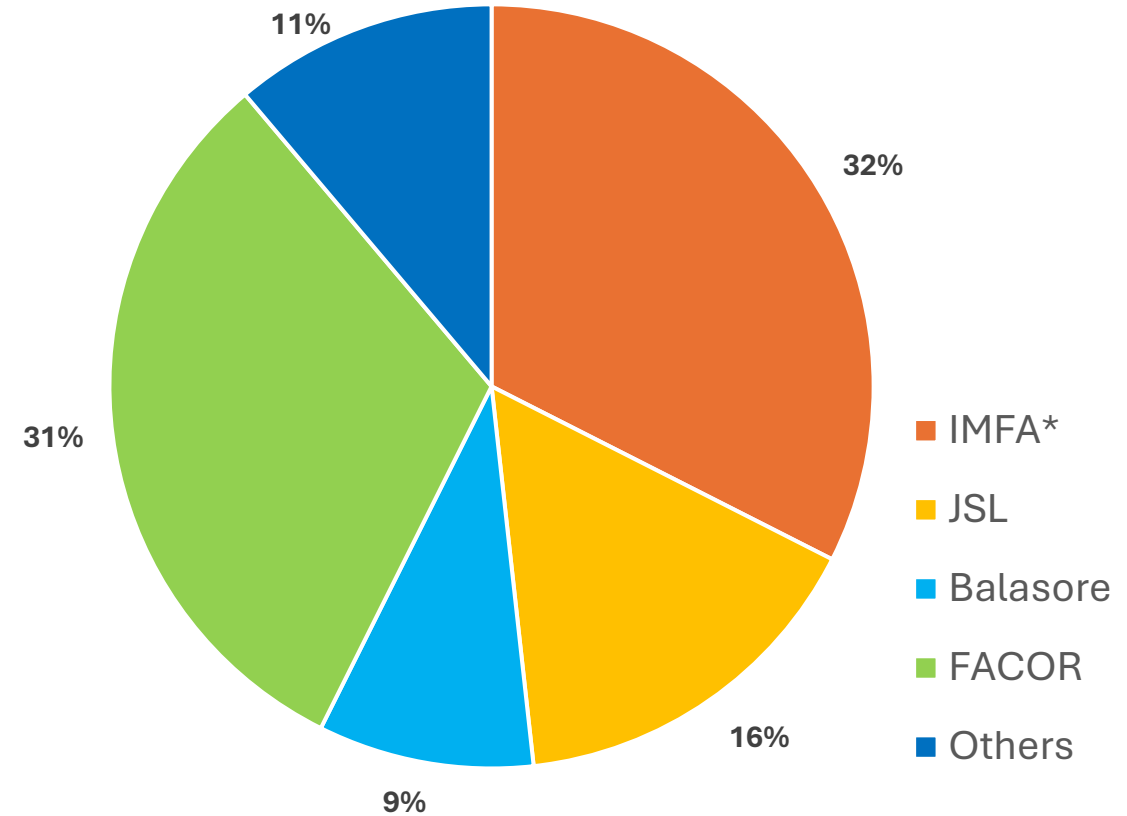
Competitive Landscape

Indian Ferrochrome Production Landscape (2030)

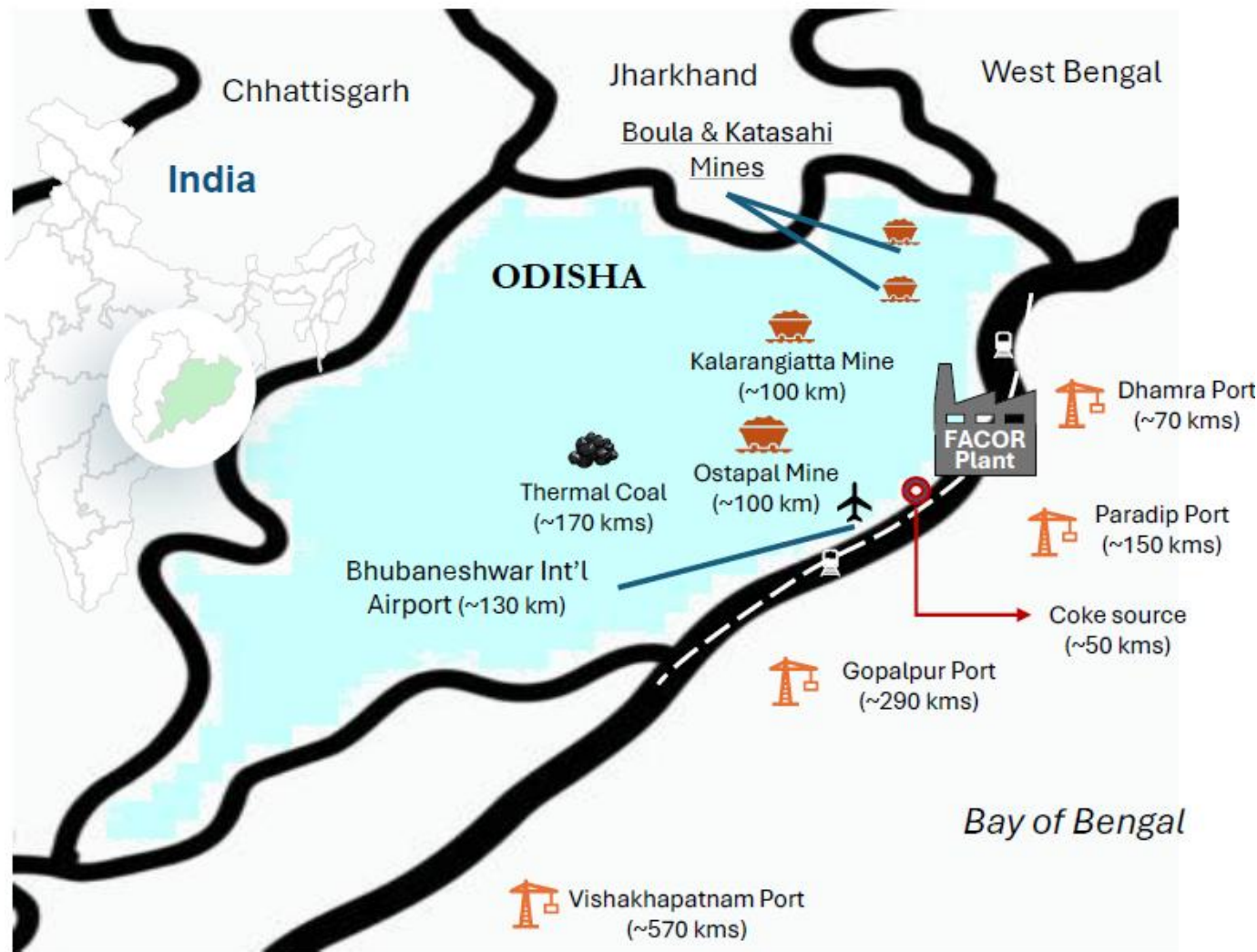
(KTPA)



Domestic Production Share (2030)



Strategic Location Advantage



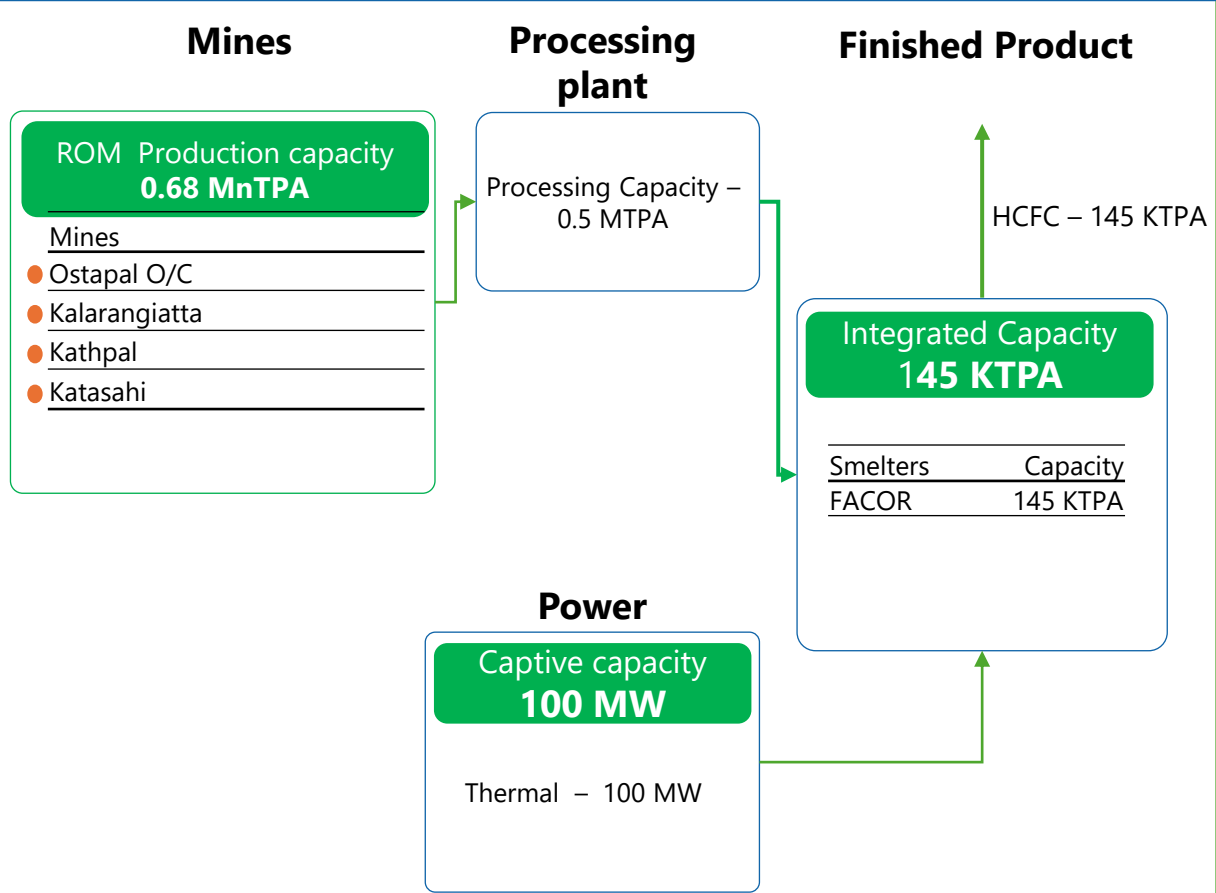
Asset Base	
Capacity	145 KTPA
Furnaces	45 & 33 MVA
Power Plant	100 MW
Backward Integrated Mines	5 (2 are currently operational)

Reserves & Resources

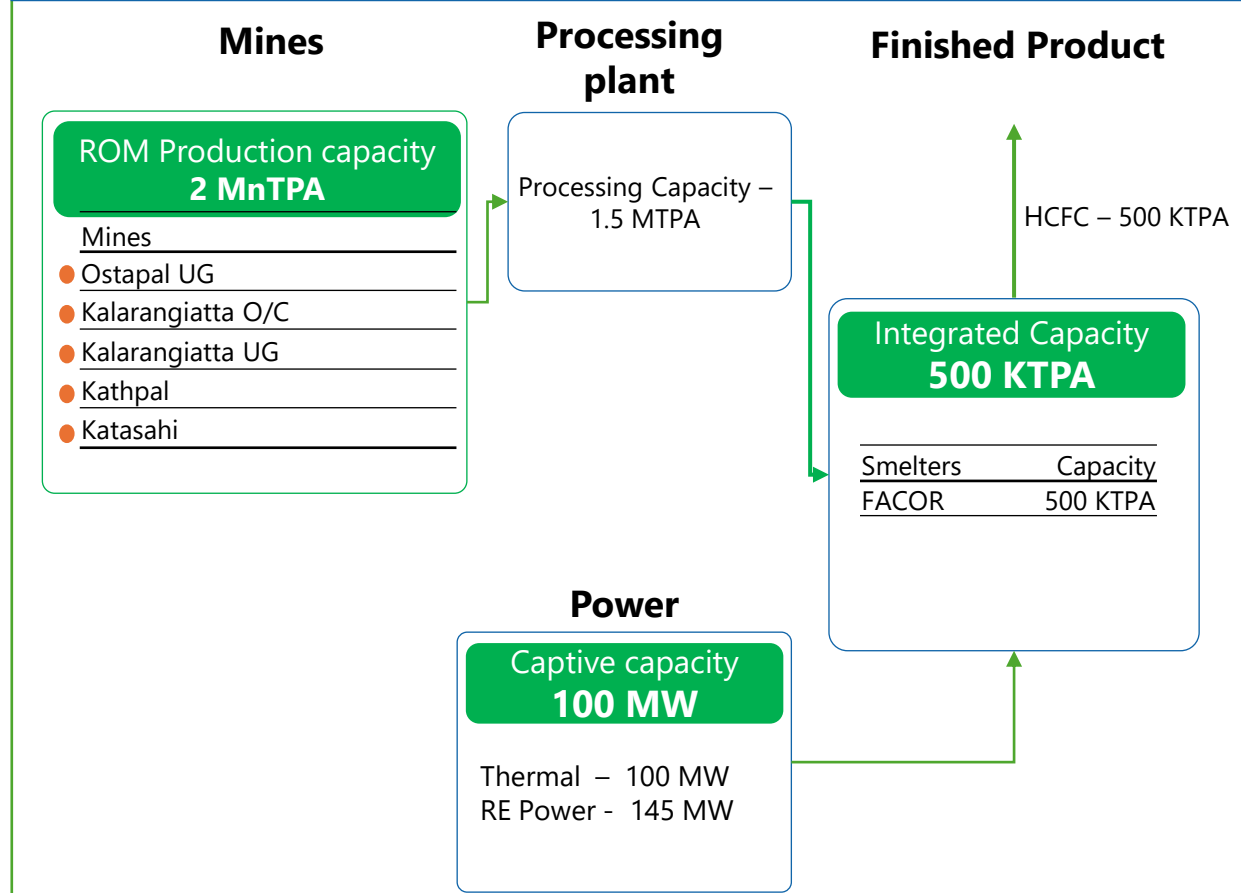
MINES	LEASE AREA (Ha)	LEASE PERIOD (year)	RESERVE & RESOURCE (Mn ton)
Osthapal	73	2035	36.7
Kalarangiatta	24	2058	7.88
Kathpal	113	2030	0.30
Boula	187	2032	5.45
Katasahi	14	2048	1.72
Total	411	-	52.05

FACOR Existing and Post Expansion Value Chain

Value Chain - Existing (145 KTPA)



Value Chain - Post Expansion (500 KTPA)



Market Diversification, VAP and GTM Strategy

Marketing strategy roadmap

Domestic Market

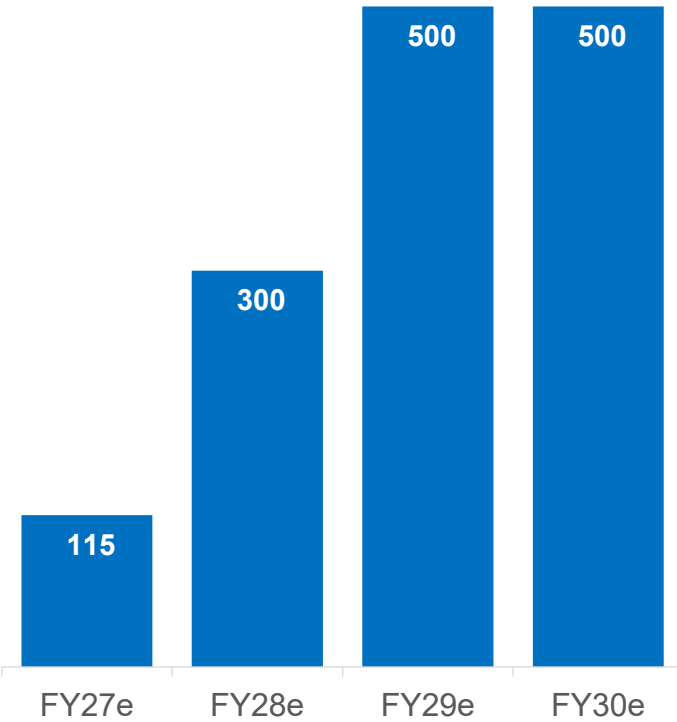
- Tapping growing domestic Stainless-Steel Production (CAGR ~ 10%) with targeted 37% market share
- Focusing 50% wallet share with major end users - SAIL, JSL, JSW, JSPL, etc.
- Strategic Furnace volume take-off agreement with key end users

Export Market

- Long Term Contract with POSCO Korea
- VAP, CBAM compliance and Green HCFC for expansion to Europe, US with higher NSR
- Targeting Chinese & Japanese market with established channel partners
- Focus on VAP product such as low Si, low Phos & product diversification to Ferro Manganese

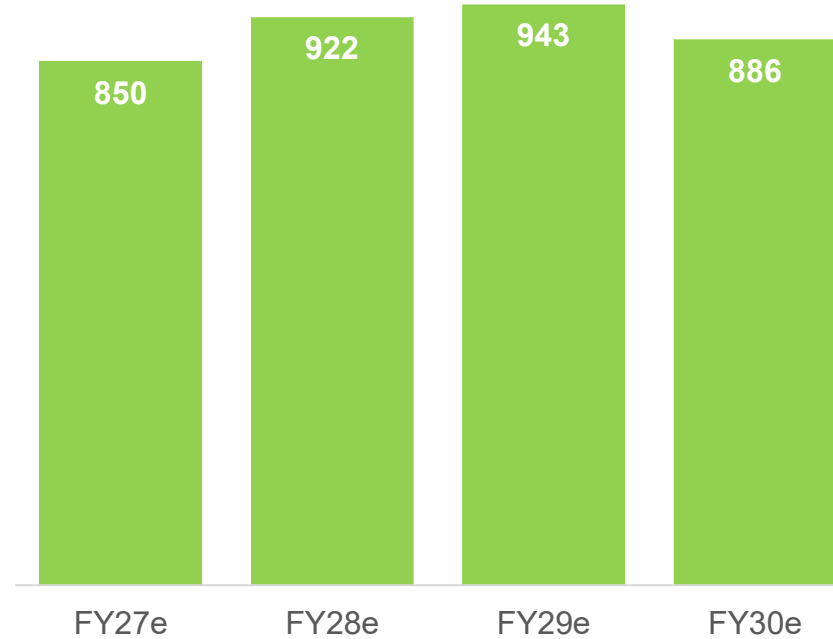
Earnings Growth Backed by Integration and Scale

Volume (kt)



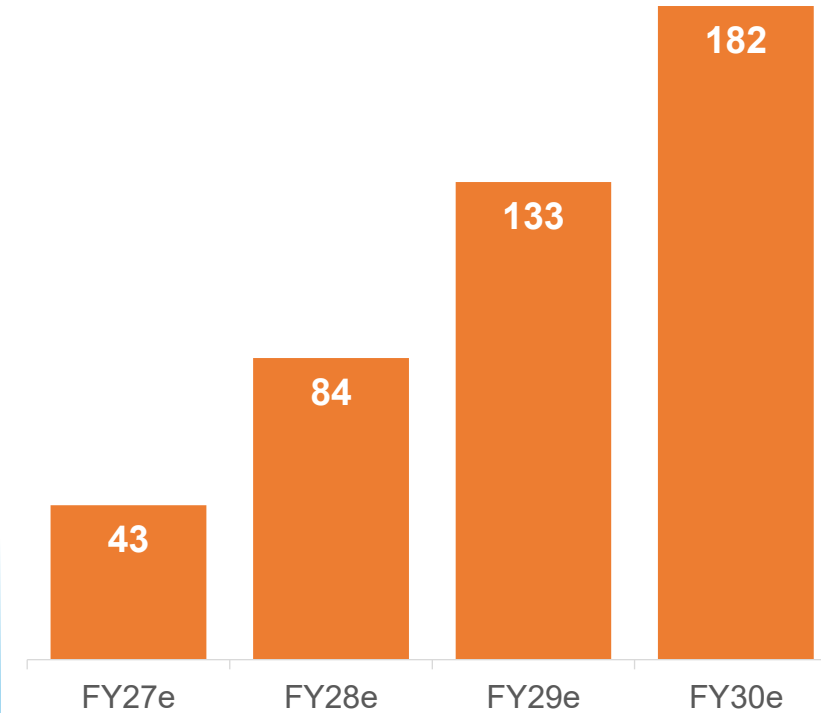
- 330 KTPA greenfield smelter planned alongside debottlenecking of the existing 145 KTPA facility by FY28.

Cost of Sales (\$/t)



- Cost efficiencies in FY'26 and FY'27 are driven by improvement in operational KPIs, 100% usage of captive ore and automation across operation
- Cost increase in FY'28 and FY'29 on account of underground mine development

EBITDA (\$ Mn)



- EBITDA is expected to increase ~9x by FY30 compared to FY'26, driven by significant volume growth and sustained improvement in EBITDA margins.



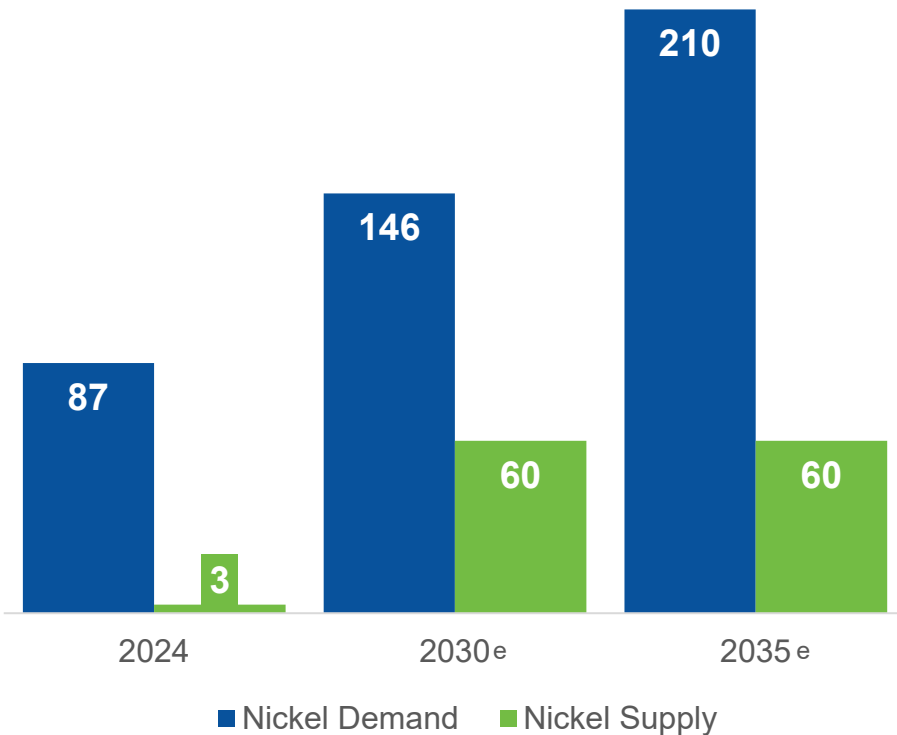
Nicomet

Targeting 60 KTPA Production



Nicomet Market Overview & Asset Base

Nickel Demand vs Supply (Kt) – India



Nickel demand in India is expected to grow by 2.4x between 2024 & 2035

Nickel Business - 60 kt

Goa - 10 kt

Gujarat* - 50 kt

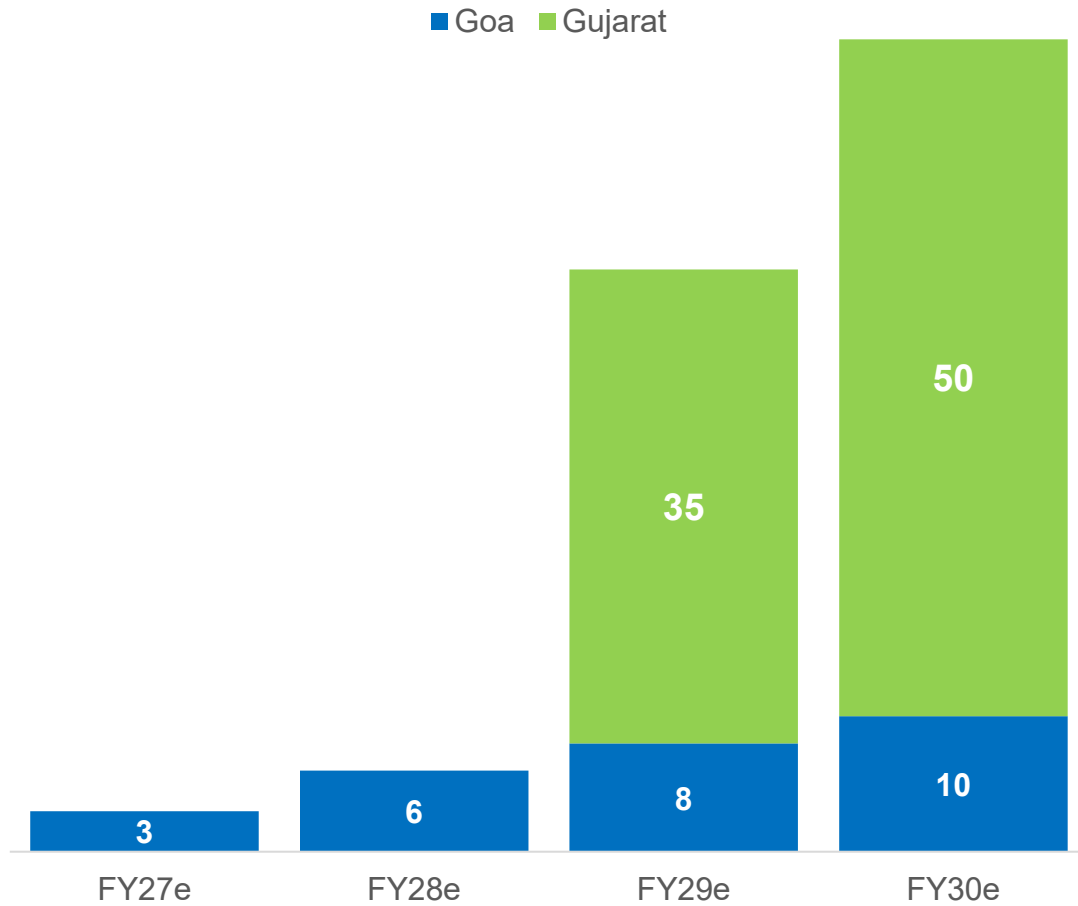
Expansion Project – 50 KTPA Nickel Smelter



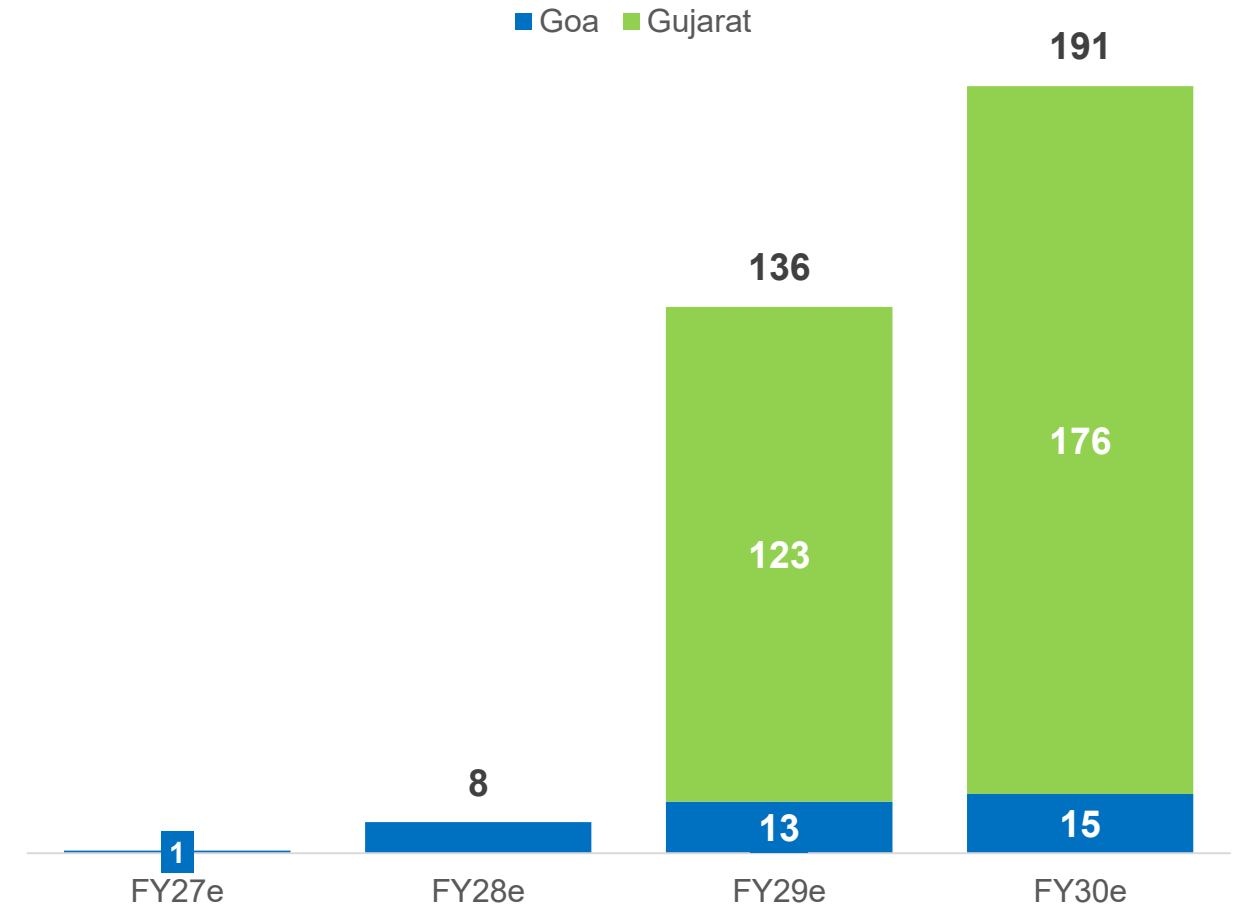
Bhachau Land - 300K Sq M Land, Village - Lunva, Dist-Kutch, Gujarat
Nearest SeaPort - Kandla Port- 51 KM
Nearest Railway Station - Bhachau (12 Km)

Nicomet Building Capacity

Volume (KTPA)



EBITDA (\$ Mn)





Consolidated Financials

Targeting \$ 5 Bn EBITDA by
FY30



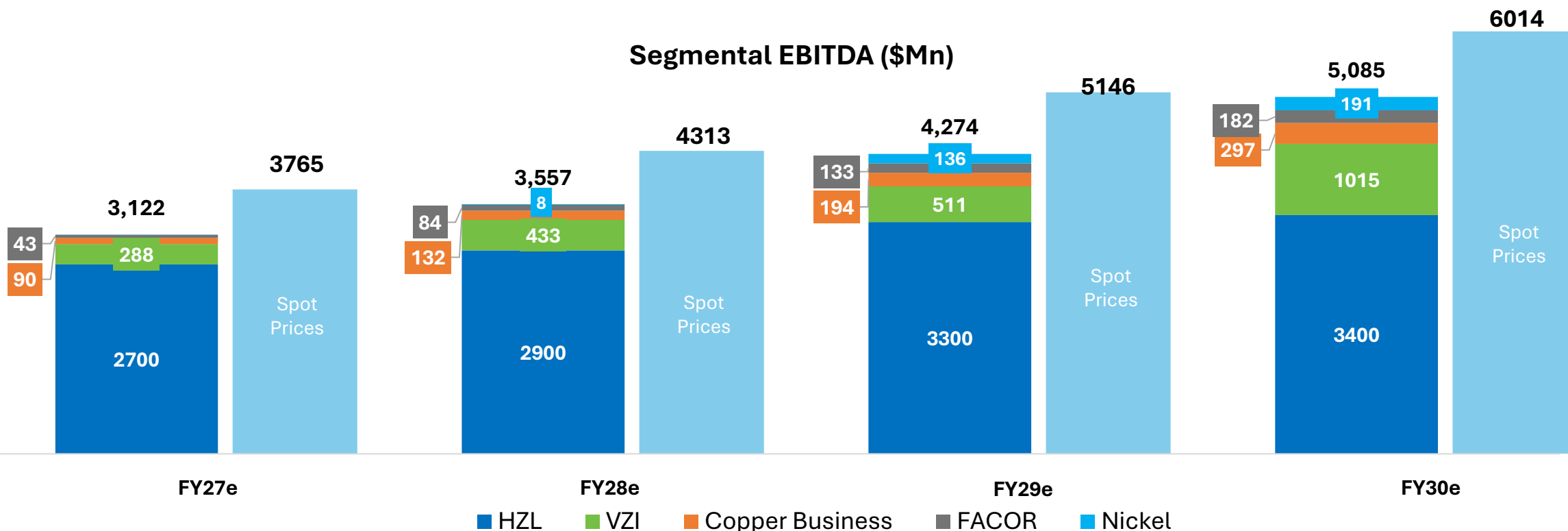
Strategic Investment Across Growth Projects



Capex in Progress	Capex (\$ Mn)	Spent up to FY26 (\$ Mn)	Unspent (\$ Mn)
Vedanta Zinc International			
Gamsberg Phase II Project	595	483	112
Iron Ore Project	37	27	10
Other Proposed Projects*			
Mine	1,180	-	1,180
Concentrator Plant	1,020	-	1,020
Smelter	1,500	-	1,500
Total	4,332	510	3,822
Copper Business			
Exploration- KSA Mine	9	0.1	8.9
Copper Rod Plant- KSA	31	6	25
Copper Smelter & Refinery- KSA*	2,000	-	2,000
Total	2,040	6	2,034
Capex in Progress			
	Capex (INR Cr)	Spent up to FY26 (INR Cr)	Unspent (INR Cr)
Hindustan Zinc			
Roaster (Debari)	1,025	1,018	7
250 KTPA Integrated Zinc metal complex	12,000	271	11,729
RA Tailing Reprocessing	3,823	148	3,675
Others	3,252	2,586	6,66
Total	20,100	4,023	16,077
FACOR			
Smelter	2,650	1,060	1,590
Total	2,650	1,060	1,590
Nicomet			
Debottlenecking of Existing Plant Capacity (6 KTPA to 10 ktpa)	46	13	33
Nickel Expansion to 60 KT*	3,220	3	3,217
Total	3,266	16	3,250

EBITDA Growth at a CAGR of ~18% Over FY26-30e

Segmental EBITDA (\$Mn)



	Zn LME	Silver LBMA	Copper LME
Price Assumption	2900-2950 \$/T	60 \$/oz	11000 \$/T
Spot Price	3200 \$/T*	80 \$/oz*	13000 \$/T

On spot prices, annual EBITDA will increase between ~\$650 Mn (FY27) to ~\$1 Bn (FY30)



Critical Mineral Blocks



Unlocking Potential Through Critical Minerals

Commodity	Block Name	State	Block Size (Ha)	Resources Potential	Production Estimate	Exploration Timeline
Vedanta Limited						
Copper-Gold	Ghanpur Mudholi	Maharashtra	917.4	~5-10 Mt @ 0.6% Cu	0.5-1.0 Mt Ore (5-6 Kt Cu)	Jun'26
Copper-Gold	Thanewasna	Maharashtra	768.6	~15-20 Mt @ 0.5% Cu	1.5-2.0 Mt Ore (8-10 Kt Cu)	Jun'26
Gold	Baghmara	Chhattisgarh	474.3	~30 Mt @ 1.5 g/t Au	750-1000 Kg	Nov'27
Nickel-Cu-PGE	Kelwardabri	Chhattisgarh	2000	~10-15 Mt @ 1% Ni Eqv	1-2 Mt Ore	Mar'28
Nickel-Cu-PGE	Genjana	Bihar	788.8	~8-10 Mt @ 1% Ni Eqv	1-1.5 Mt Ore	Dec'28
Graphite & V	Depo	Arunachal Pradesh	104.6	~5 Mt	Yet to establish	Dec'27
Manganese	Punnam	Andhra Pradesh	152	Yet to establish	Yet to establish	Jun'27
HZL						
Tungsten	Balepalyam	Andhra Pradesh	308.3	~8-10 Mt @ 0.2% WO3	Yet to establish	Sep'28
REE	Nawatola-Laband	Uttar Pradesh	210	~5-7 Mt REE (yet to estimate grade)	Yet to establish	Dec'28
Potash	Jhandawali-Satipura	Rajasthan	1841.2	~35-40 Mt @ 10% K2O	1-2 Mt Ore	Dec'28

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Value Proposition

Targeting \$ 5Bn EBITDA
by 2030





Scaling up The Complete Portfolio

- Vedanta is the only Indian company that enables investors to play a diversified base metal theme, while also providing exposure to precious metal (Silver) and specialty alloy (Ferrochrome)
- We are primarily worlds largest integrated producer of Zinc and among the top 10 producers of silver globally. In India, we are the 2nd largest producer of Copper, only producer of Nickel, and going to be the largest producer of Ferrochrome
- VDL's zinc & lead production is targeted to almost double from ~1.3 MMT (FY26) to ~3 MMT (2031), given the ongoing expansion in India and S Africa
 - Vedanta's subsidiary, HZL, is increasing capacity from 1.1 MMT to 2 MMT, which will also increase its silver production from 700 ton to 1500 ton.
 - At Zinc International, MIC capacity will increase to 500+ KTPA in FY27 (vs. 300 KTPA in FY26) and 1 MTPA by 2030.
- Our Copper business supported by long-term supply agreements is increasing its production capacity from ~300 KTPA to 1 MTPA by this decade end
 - In Saudi Arabia, we plan to add 400KTPA of smelter and refinery; we are expecting restart of Tuticorin as a green smelter
- Ferro Chrome capacity is set to increase to 500 KTPA by FY28 from 145 KTPA in FY26, enabling Vedanta to be India's largest FeCr producer
- We are the only Nickel producer in India, and considering capacity expansion to 60KTPA
- This Capacity Expansion is supported by our Strong Balance Sheet with Net Debt to EBITDA < 0.5x



Cost Leadership & ESG Excellence Are Also Among Key Positives

- HZL is already among the lowest cost zinc producers globally, even though we are targeting further cost improvements
- ZI is expecting top quartile position in the global cost curve with scaling of operations to 500KTPA
- Vedanta is included in 2026 S&P Global Sustainability Yearbook for 3rd year in a row
- HZL is the 1st Indian company to join ICMC; ranked at 1st position globally in S&P Global CSA 2025 (M&M category) for the 3rd consecutive year.



R&R Base of 25+ Years Provides for Sustained Operations

- 25+ years of consolidated R&R life across zinc, ferrochrome & copper
- Our Gamsberg mine in South Africa is one of the world's largest zinc deposits with 267 MMT R&R and >20 MMT metal content
- We are in advanced stages of exploration at 2 composite license sites for Copper in India; and have received exploration license for Jabal-Sayid site in Saudi Arabia.
- FACOR offers 52 MMT R&R, enabling end-to-end integration and long-term cost resilience

Value Proposition



Our Key Markets are Fast Growing and Have a Strong Potential

- Estimated CAGR of demand in India for Zinc is ~8%, Stainless-steel (driving FeCr) is ~10%, Copper is ~8%; and Nickel at 7%
- GCC's copper demand is growing at a CAGR of ~6%; the region is largely dependent on imports



EBITDA Projected to grow at high-teens CAGR to reach USD 5bn (pre demerger level) by FY30

- Consolidated EBITDA expected to almost double from \$2.65 bn (FY26) to ~\$5 bn in FY30
- HZL EBITDA expected to grow significantly by FY30, with dividend payout policy intact
- ZI EBITDA to grow by ~6x to 1 Bn\$, FACOR by ~9x to 180 Mn\$, and Copper EBITDA to \$300m, on the back of capacity expansion and cost reductions



VDL transitioning to Become India's Largest Critical Minerals' Player

- Building the critical minerals portfolio to position as India's largest critical minerals company
- Vedanta assigned composite license for 10 blocks of critical minerals; exploration already underway at 5 blocks, including 2 copper blocks.

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